

# Decomposing Petri Nets for Process Mining

## –A Generic Approach–

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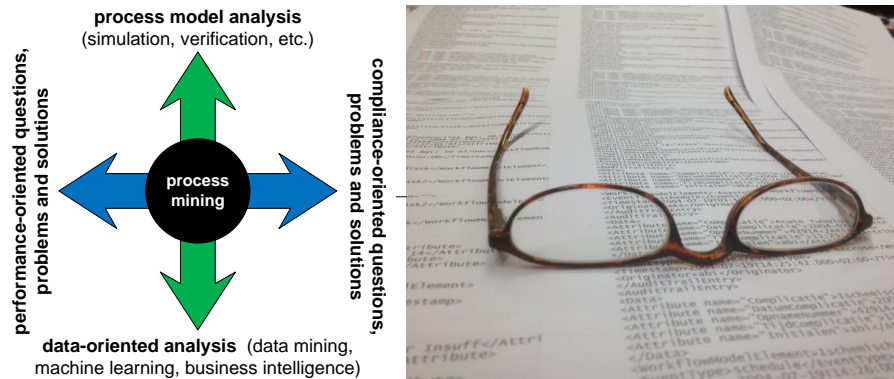
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**Abstract.** The practical relevance of *process mining* is increasing as more and more event data become available. Process mining techniques aim to discover, monitor and improve real processes by extracting knowledge from event logs. The two most prominent process mining tasks are: (i) *process discovery*: learning a process model from example behavior recorded in an event log, and (ii) *conformance checking*: diagnosing and quantifying discrepancies between observed behavior and modeled behavior. The increasing volume of event data provides both opportunities and challenges for process mining. Existing process mining techniques have problems dealing with large event logs referring to many different activities. Therefore, we propose a *generic approach to decompose process mining problems*. The decomposition approach is generic and can be combined with different existing process discovery and conformance checking techniques. It is possible to split computationally challenging process mining problems into many smaller problems that can be analyzed easily and whose results can be combined into solutions for the original problems.

## 1 Introduction

Process mining aims to *discover, monitor and improve real processes by extracting knowledge from event logs* readily available in today's information systems [1]. Starting point for any process mining task is an *event log*. Each event in such a log refers to an *activity* (i.e., a well-defined step in some process) and is related to a particular *case* (i.e., a *process instance*). The events belonging to a case are *ordered* and can be seen as one “run” of the process. It is important to note that an event log contains only *example behavior*, i.e., we cannot assume that all possible runs have been observed. In fact, an event log often contains only a fraction of the possible behavior [1].

The growing interest in process mining is illustrated by the *Process Mining Manifesto* [36] recently released by the *IEEE Task Force on Process Mining*. This manifesto is supported by 53 organizations and 77 process mining experts contributed to it. The active contributions from end-users, tool vendors, consultants, analysts, and researchers illustrate the significance of process mining as a bridge between data mining and business process modeling.



**Fig. 1.** Process mining combines process model analysis with data analysis to answer performance and compliance related questions (left-hand-side). Process models can be seen as the “glasses” required to be able to “see” event data (right-hand-side).

Figure 1 positions process mining. Traditional *data-oriented analysis* approaches such as data mining [33] and machine learning [44] do not consider processes, i.e., analysis focuses on particular decisions or patterns rather than the end-to-end processes. In contrast, *Business Process Management* (BPM) approaches focus on the analysis and improvement of end-to-end processes using knowledge from information technology and knowledge from management sciences [53]. Process models play a central role in BPM. Examples of *process model analysis* approaches are simulation (for “what if” analysis) and verification (to find design errors). As shown in Figure 1, process mining combines both worlds to answer both performance and compliance related questions.

Industry reports such as [41] and scientific studies [35] describe the incredible growth of data. The term “big data” illustrates the spectacular growth of data and the potential economic value of such data in different industry sectors. Most of the data that are generated refer to *events*, e.g., transactions in some financial system and actions of some automated system (e.g., X-ray machines, luggage-handling systems, or sensor networks). The incredible growth of event data provides new opportunities for process analysis. As more and more actions of people, organizations, and devices are recorded, there are ample opportunities to analyze processes based on the footprints they leave in event logs. In fact, we believe that the analysis of purely *hand-made* process models will become less important given the omnipresence of event data.

*Petri nets* are often used in the context of process mining. Various algorithms employ Petri nets as the internal representation used for process mining. Examples are the region-based process discovery techniques [7, 15, 49, 23, 52], the  $\alpha$  algorithm [8], and various conformance checking techniques [9, 45, 46, 48]. Other techniques use alternative internal representations (C-nets, heuristic nets, etc.) that can easily be converted to (labeled) Petri nets [1].

In this paper, we focus on *distributing* the following two main process mining problems:

- *Process discovery problem*: Given an event log consisting of a collection of traces (i.e., sequences of events), construct a Petri net that “adequately” describes the observed behavior.
- *Conformance checking problem*: Given an event log and a Petri net, diagnose the differences between the observed behavior (i.e., traces in the event log) and the modeled behavior (i.e., firing sequences of the Petri net).

Both problems are formulated in terms of Petri nets. However, other process notations could be used, e.g., BPMN models, BPEL specifications, UML activity diagrams, Statecharts, C-nets, and heuristic nets. In fact, also different types of Petri nets can be employed, e.g., safe Petri nets, labeled Petri nets, free-choice Petri nets, etc. Therefore, we would like to stress that the results presented in this paper are as general as possible and do not depend on specific Petri-net properties.

Process discovery and conformance checking are related problems. This becomes evident when considering *genetic* process discovery techniques [43, 18]. In each generation of models generated by the genetic algorithm, the conformance of every individual model in the population needs to be assessed (the so-called fitness evaluation). Models that fit well with the event log are used to create the next generation of candidate models. Poorly fitting models are discarded. The performance of genetic process discovery techniques will only be acceptable if dozens of conformance checks can be done per second (on the whole event log). This illustrates the need for efficient process mining techniques.

Dozens of process discovery [1, 7, 8, 13, 15, 22, 23, 25, 31, 43, 49, 51, 52] and conformance checking [5, 9, 10, 12, 20, 26, 31, 45, 46, 48, 50] approaches have been proposed in literature. Despite the growing maturity of these approaches, the quality and efficiency of existing techniques leave much to be desired. State-of-the-art techniques still have problems dealing with large and/or complex event logs and process models. Therefore, we propose a *generic divide and conquer approach for process mining*:

- For *conformance checking*, we decompose the process model into smaller partly overlapping model fragments. If the decomposition is done properly, then any trace that fits into the overall model also fits all the smaller model fragments and vice versa. Hence, metrics such as the fraction of fitting cases can be computed by only analyzing the smaller model fragments.
- To decompose *process discovery*, we split the set of activities into a collection of partly overlapping activity sets. For each activity set, we project the log onto the relevant events and discover a model fragment. The different fragments are glued together to create an overall process model. Again it is guaranteed that all traces in the event log that fit into the overall model also fit into the model fragments and vice versa.

Hence, we can decompose the two types of process mining tasks in a *generic* manner. For example, we can use different process discovery algorithms for dis-

covering the smaller process fragments. Our approach can also be used to *distribute* process mining problems over a network of computers (e.g., a grid or cloud infrastructure). The results in this paper can be viewed as a generalization of our earlier approach based on “passages” [2]. However, in this paper we do not use the notion of passages and many of the restrictions imposed in [2] no longer apply.

The remainder of this paper is organized as follows. Section 2 introduces various preliminaries (Petri nets, event logs, etc.). Section 3 discusses quality criteria for process mining and introduces the notion of alignments to compute the level of conformance. Section 4 defines various decomposition notions, e.g., valid decompositions of an overall model into model fragments. The section defines the requirements ensuring that conformance checking can be decomposed. Section 5 shows that also process discovery problems can be decomposed. The decomposition approach is independent of the underlying discovery technique and is proven to be correct. Related work is discussed in Section 6. Section 7 concludes the paper.

## 2 Preliminaries: Petri Nets and Event Logs

This section introduces basic concepts related to Petri nets and event logs.

### 2.1 Multisets, Functions, and Sequences

Multisets are used to represent the state of a Petri net and to describe event logs where the same trace may appear multiple times.

$\mathcal{B}(A)$  is the set of all multisets over some set  $A$ . For some multiset  $b \in \mathcal{B}(A)$ ,  $b(a)$  denotes the number of times element  $a \in A$  appears in  $b$ . Some examples:  $b_1 = [ ]$ ,  $b_2 = [x, x, y]$ ,  $b_3 = [x, y, z]$ ,  $b_4 = [x, x, y, x, y, z]$ ,  $b_5 = [x^3, y^2, z]$  are multisets over  $A = \{x, y, z\}$ .  $b_1$  is the empty multiset,  $b_2$  and  $b_3$  both consist of three elements, and  $b_4 = b_5$ , i.e., the ordering of elements is irrelevant and a more compact notation may be used for repeating elements.

The standard set operators can be extended to multisets, e.g.,  $x \in b_2$ ,  $b_2 \uplus b_3 = b_4$ ,  $b_5 \setminus b_2 = b_3$ ,  $|b_5| = 6$ , etc.  $\{a \in b\}$  denotes the set with all elements  $a$  for which  $b(a) \geq 1$ .  $[f(a) \mid a \in b]$  denotes the multiset where element  $f(a)$  appears  $\sum_{x \in b \mid f(x)=f(a)} b(x)$  times.

A relation  $R \subseteq X \times Y$  is a set of pairs.  $\pi_1(R) = \{x \mid (x, y) \in R\}$  is the domain of  $R$ ,  $\pi_2(R) = \{y \mid (x, y) \in R\}$  is the range of  $R$ , and  $\omega(R) = \pi_1(R) \cup \pi_2(R)$  are the elements of  $R$ . For example,  $\omega(\{(a, b), (b, c)\}) = \{a, b, c\}$ .

$f \in X \dashrightarrow Y$  is a partial function with domain  $dom(f) \subseteq X$  and range  $rng(f) = \{f(x) \mid x \in X\} \subseteq Y$ .  $f \in X \rightarrow Y$  is a total function, i.e.,  $dom(f) = X$ . A partial function  $f \in X \dashrightarrow Y$  is injective if  $f(x_1) = f(x_2)$  implies  $x_1 = x_2$  for all  $x_1, x_2 \in dom(f)$ .

**Definition 1 (Function Projection).** Let  $f \in X \dashrightarrow Y$  be a (partial) function and  $Q \subseteq X$ .  $f|_Q$  is the function projected on  $Q$ :  $dom(f|_Q) = dom(f) \cap Q$  and  $f|_Q(x) = f(x)$  for  $x \in dom(f|_Q)$ .

The projection can also be used for bags, e.g.,  $[x^3, y, z^2] \upharpoonright_{\{x,y\}} = [x^3, y]$ .

$\sigma = \langle a_1, a_2, \dots, a_n \rangle \in X^*$  denotes a sequence over  $X$  of length  $n$ .  $\langle \rangle$  is the empty sequence. Sequences are used to represent paths in a graph and traces in an event log.  $\sigma_1 \cdot \sigma_2$  is the concatenation of two sequences and  $\sigma \upharpoonright_Q$  is the projection of  $\sigma$  on  $Q$ .

**Definition 2 (Sequence Projection).** *Let  $X$  be a set and  $Q \subseteq X$  one of its subsets.  $\upharpoonright_Q \in X^* \rightarrow Q^*$  is a projection function and is defined recursively: (1)  $\langle \rangle \upharpoonright_Q = \langle \rangle$  and (2) for  $\sigma \in X^*$  and  $x \in X$ :*

$$\langle \langle x \rangle \cdot \sigma \rangle \upharpoonright_Q = \begin{cases} \sigma \upharpoonright_Q & \text{if } x \notin Q \\ \langle x \rangle \cdot \sigma \upharpoonright_Q & \text{if } x \in Q \end{cases}$$

So  $\langle y, z, y \rangle \upharpoonright_{\{x,y\}} = \langle y, y \rangle$ . Functions can also be applied to sequences: if  $\text{dom}(f) = \{x, y\}$ , then  $f(\langle y, z, y \rangle) = \langle f(y), f(y) \rangle$ .

**Definition 3 (Applying Functions to Sequences).** *Let  $f \in X \rightarrow Y$  be a partial function.  $f$  can be applied to sequences of  $X$  using the following recursive definition (1)  $f(\langle \rangle) = \langle \rangle$  and (2) for  $\sigma \in X^*$  and  $x \in X$ :*

$$f(\langle \langle x \rangle \cdot \sigma \rangle) = \begin{cases} f(\sigma) & \text{if } x \notin \text{dom}(f) \\ \langle f(x) \rangle \cdot f(\sigma) & \text{if } x \in \text{dom}(f) \end{cases}$$

Summation is defined over multisets and sequences, e.g.,  $\sum_{x \in \langle a, a, b, a, b \rangle} f(x) = \sum_{x \in [a^3, b^2]} f(x) = 3f(a) + 2f(b)$ .

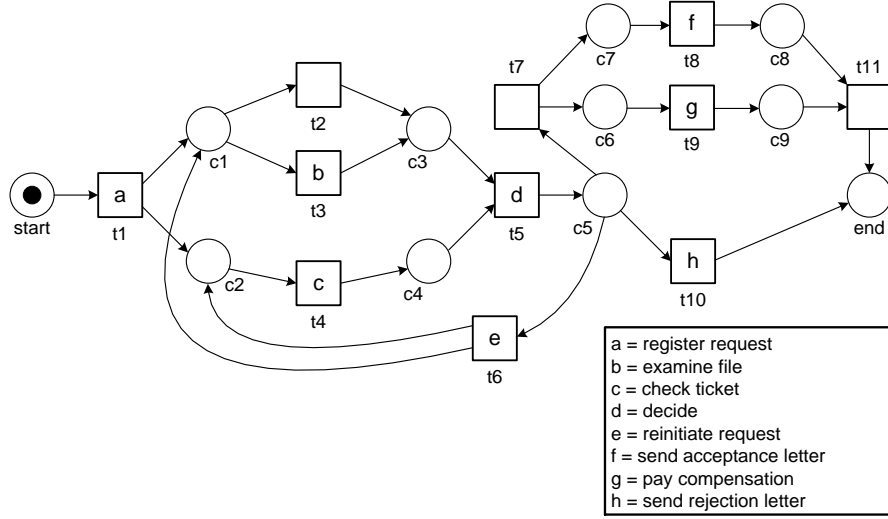
## 2.2 Petri Nets

We use Petri nets to formalize our main ideas and to demonstrate their correctness. However, as mentioned in Section 1 the results presented in the paper can be adapted for various other process modeling notations (BPMN models, BPEL specifications, UML activity diagrams, Statecharts, C-nets, heuristic nets, etc.). By using Petri nets we minimize the notational overhead allowing us the focus on the key ideas.

**Definition 4 (Petri Net).** *A Petri net is a tuple  $N = (P, T, F)$  with  $P$  the set of places,  $T$  the set of transitions,  $P \cap T = \emptyset$ , and  $F \subseteq (P \times T) \cup (T \times P)$  the flow relation.*

Figure 2 shows a Petri net  $N = (P, T, F)$  with  $P = \{start, c1, \dots, c9, end\}$ ,  $T = \{t1, t2, \dots, t11\}$ , and  $F = \{(start, t1), (t1, c1), (t1, c2), \dots, (t11, end)\}$ . The state of a Petri net, called *marking*, is a multiset of places indicating how many *tokens* each place contains.  $[start]$  is the initial marking shown in Figure 2. Another potential marking is  $[c1^{10}, c2^5, c4^5]$ . This is the state with ten tokens in  $c1$ , five tokens in  $c2$ , and five tokens in  $c4$ .

**Definition 5 (Marking).** *Let  $N = (P, T, F)$  be a Petri net. A marking  $M$  is a multiset of places, i.e.,  $M \in \mathcal{B}(P)$ .*



**Fig. 2.** A labeled Petri net.

A Petri net  $N = (P, T, F)$  defines a directed graph with nodes  $P \cup T$  and edges  $F$ . For any  $x \in P \cup T$ ,  $\bullet x = \{y \mid (y, x) \in F\}$  denotes the set of input nodes and  $x \bullet = \{y \mid (x, y) \in F\}$  denotes the set of output nodes. We drop the superscript  $N$  if it is clear from the context.

A transition  $t \in T$  is *enabled* in marking  $M$  of net  $N$ , denoted as  $(N, M)[t]$ , if each of its input places  $\bullet t$  contains at least one token. Consider the Petri net  $N$  in Figure 2 with  $M = [c3, c4]$ :  $(N, M)[t5]$  because both input places of  $t5$  are marked.

An enabled transition  $t$  may *fire*, i.e., one token is removed from each of the input places  $\bullet t$  and one token is produced for each of the output places  $t \bullet$ . Formally:  $M' = (M \setminus \bullet t) \uplus t \bullet$  is the marking resulting from firing enabled transition  $t$  in marking  $M$  of Petri net  $N$ .  $(N, M)[t](N, M')$  denotes that  $t$  is enabled in  $M$  and firing  $t$  results in marking  $M'$ . For example,  $(N, [start])[t1](N, [c1, c2])$  and  $(N, [c3, c4])[t5](N, [c5])$  for the net in Figure 2.

Let  $\sigma = \langle t_1, t_2, \dots, t_n \rangle \in T^*$  be a sequence of transitions.  $(N, M)[\sigma](N, M')$  denotes that there is a set of markings  $M_0, M_1, \dots, M_n$  such that  $M_0 = M$ ,  $M_n = M'$ , and  $(N, M_i)[t_{i+1}](N, M_{i+1})$  for  $0 \leq i < n$ . A marking  $M'$  is *reachable* from  $M$  if there exists a  $\sigma$  such that  $(N, M)[\sigma](N, M')$ . For example,  $(N, [start])[\sigma](N, [end])$  with  $\sigma = \langle t1, t3, t4, t5, t10 \rangle$  for the net in Figure 2.

**Definition 6 (Labeled Petri Net).** A labeled Petri net  $N = (P, T, F, l)$  is a Petri net  $(P, T, F)$  with labeling function  $l \in T \rightarrow \mathcal{U}_A$  where  $\mathcal{U}_A$  is some universe of activity labels. Let  $\sigma_v = \langle a_1, a_2, \dots, a_n \rangle \in \mathcal{U}_A^*$  be a sequence of activities.  $(N, M)[\sigma_v \triangleright (N, M')$  if and only if there is a sequence  $\sigma \in T^*$  such that  $(N, M)[\sigma](N, M')$  and  $l(\sigma) = \sigma_v$  (cf. Definition 3).

If  $t \notin \text{dom}(l)$ , it is called invisible. An occurrence of visible transition  $t \in \text{dom}(l)$ , corresponds to observable activity  $l(t)$ . The Petri net in Figure 2 is labeled. The labeling function is defined as follows:  $\text{dom}(l) = \{t1, t3, t4, t5, t6, t8, t9, t10\}$ ,  $l(t1) = a$  ( $a$  is a shorthand for “register request”),  $l(t3) = b$  (“examine file”),  $l(t4) = c$  (“check ticket”),  $l(t5) = d$  (“decide”),  $l(t6) = e$  (“reinitiate request”),  $l(t8) = f$  (“send acceptance letter”),  $l(t9) = g$  (“pay compensation”), and  $l(t10) = h$  (“send rejection letter”). Unlabeled transitions correspond to so-called “silent actions”, i.e., transitions  $t2, t7$ , and  $t11$  are unobservable.

Given the Petri net  $N$  in Figure 2:  $(N, [\text{start}])[\sigma_v \triangleright (N, [\text{end}])$  for  $\sigma_v = \langle a, c, d, f, g \rangle$  because  $(N, [\text{start}])[\sigma](N, [\text{end}])$  with  $\sigma = \langle t1, t2, t4, t5, t7, t8, t9, t11 \rangle$  and  $l(\sigma) = \sigma_v$ .

In the context of process mining, we always consider processes that start in an initial state and end in a well-defined end state. For example, given the net in Figure 2 we are interested in so-called *complete* firing sequences starting in  $M_{\text{init}} = [\text{start}]$  and ending in  $M_{\text{final}} = [\text{end}]$ . Therefore, we define the notion of a *system net*.

**Definition 7 (System Net).** A *system net* is a triplet  $SN = (N, M_{\text{init}}, M_{\text{final}})$  where  $N = (P, T, F, l)$  is a labeled Petri net,  $M_{\text{init}} \in \mathcal{B}(P)$  is the initial marking, and  $M_{\text{final}} \in \mathcal{B}(P)$  is the final marking.  $\mathcal{U}_{SN}$  is the universe of system nets.

**Definition 8 (System Net Notations).** Let  $SN = (N, M_{\text{init}}, M_{\text{final}}) \in \mathcal{U}_{SN}$  be a system net with  $N = (P, T, F, l)$ .

- $T_v(SN) = \text{dom}(l)$  is the set of visible transitions in  $SN$ ,
- $A_v(SN) = \text{rng}(l)$  is the set of corresponding observable activities in  $SN$ ,
- $T_v^u(SN) = \{t \in T_v(SN) \mid \forall t' \in T_v(SN) \ l(t) = l(t') \Rightarrow t = t'\}$  is the set of unique visible transitions in  $SN$  (i.e., there are no other transitions having the same visible label), and
- $A_v^u(SN) = \{l(t) \mid t \in T_v^u(SN)\}$  is the set of corresponding unique observable activities in  $SN$ .

Given a system net,  $\phi(SN)$  is the set of all possible *visible* traces, i.e., complete firing sequences starting in  $M_{\text{init}}$  and ending in  $M_{\text{final}}$  projected onto the set of observable activities.

**Definition 9 (Traces).** Let  $SN = (N, M_{\text{init}}, M_{\text{final}}) \in \mathcal{U}_{SN}$  be a system net.  $\phi(SN) = \{\sigma_v \mid (N, M_{\text{init}})[\sigma_v \triangleright (N, M_{\text{final}})]\}$  is the set of visible traces starting in  $M_{\text{init}}$  and ending in  $M_{\text{final}}$ .  $\phi_f(SN) = \{\sigma \mid (N, M_{\text{init}})[\sigma](N, M_{\text{final}})]\}$  is the corresponding set of complete firing sequences.

For Figure 2:  $\phi(SN) = \{\langle a, c, d, f, g \rangle, \langle a, c, b, d, f, g \rangle, \langle a, c, d, h \rangle, \langle a, b, c, d, e, c, d, h \rangle, \dots\}$  and  $\phi_f(SN) = \{\langle t1, t2, t4, t5, t7, t8, t9, t11 \rangle, \langle t1, t3, t4, t5, t10 \rangle, \dots\}$ . Because of the loop involving transition  $t6$  there are infinitely many visible traces and complete firing sequences.

In this paper, we need to compose and decompose process models. Therefore, we define the union of two system nets.

**Definition 10 (Union of Nets).** Let  $SN^1 = (N^1, M_{init}^1, M_{final}^1) \in \mathcal{U}_{SN}$  with  $N^1 = (P^1, T^1, F^1, l^1)$  and  $SN^2 = (N^2, M_{init}^2, M_{final}^2) \in \mathcal{U}_{SN}$  with  $N^2 = (P^2, T^2, F^2, l^2)$  be two system nets.

- $l^3 \in (T^1 \cup T^2) \not\rightarrow \mathcal{U}_A$  with  $dom(l^3) = dom(l^1) \cup dom(l^2)$ ,  $l^3(t) = l^1(t)$  if  $t \in dom(l^1)$ , and  $l^3(t) = l^2(t)$  if  $t \in dom(l^2) \setminus dom(l^1)$  is the union of  $l_1$  and  $l_2$ ,
- $N^1 \cup N^2 = (P^1 \cup P^2, T^1 \cup T^2, F^1 \cup F^2, l^3)$  is the union of  $N^1$  and  $N^2$ , and
- $SN^1 \cup SN^2 = (N^1 \cup N^2, M_{init}^1 \uplus M_{init}^2, M_{final}^1 \uplus M_{final}^2)$  is the union of system nets  $SN^1$  and  $SN^2$ .

### 2.3 Event Log

As indicated earlier, *event logs* serve as the starting point for process mining. An event log is a multiset of *traces*. Each trace describes the life-cycle of a particular *case* (i.e., a *process instance*) in terms of the *activities* executed.

**Definition 11 (Trace, Event Log).** Let  $A \subseteq \mathcal{U}_A$  be a set of activities. A trace  $\sigma \in A^*$  is a sequence of activities.  $L \in \mathcal{B}(A^*)$  is an event log, i.e., a multiset of traces.

An event log is a *multiset* of traces because there can be multiple cases having the same trace. In this simple definition of an event log, an event refers to just an *activity*. Often event logs store additional information about events. For example, many process mining techniques use extra information such as the *resource* (i.e., person or device) executing or initiating the activity, the *timestamp* of the event, or *data elements* recorded with the event (e.g., the size of an order). In this paper, we abstract from such information. However, the results presented can easily be extended to event logs containing additional information.

An example log is  $L_1 = [\langle a, c, d, f, g \rangle^{10}, \langle a, c, d, h \rangle^5, \langle a, b, c, d, e, c, d, g, f \rangle^5]$ .  $L_1$  contains information about 20 cases, e.g., 10 cases followed trace  $\langle a, c, d, f, g \rangle$ . There are  $10 \times 5 + 5 \times 4 + 5 \times 9 = 115$  events in total.

The projection function  $\upharpoonright_X$  (cf. Definition 2) is generalized to event logs, i.e., for some event log  $L \in \mathcal{B}(A^*)$  and set  $X \subseteq A$ :  $L \upharpoonright_X = [\sigma \upharpoonright_X \mid \sigma \in L]$ . For example,  $L_1 \upharpoonright_{\{a,g,h\}} = [\langle a, g \rangle^{15}, \langle a, h \rangle^5]$ . We will refer to these projected event logs as *sublogs*.

## 3 Conformance Checking

Conformance checking techniques investigate how well an event log  $L \in \mathcal{B}(A^*)$  and a system net  $SN = (N, M_{init}, M_{final})$  fit together. Note that the process model  $SN$  may have been discovered through process mining or may have been made by hand. In any case, it is interesting to compare the observed example behavior in  $L$  with the potential behavior of  $SN$ .

Conformance checking can be done for various reasons. First of all, it may be used to audit processes to see whether reality conforms to some normative or



descriptive model [6]. Deviations may point to fraud, inefficiencies, and poorly designed or outdated procedures. Second, conformance checking can be used to evaluate the performance of a process discovery technique. In fact, genetic process mining algorithms use conformance checking to select the candidate models used to create the next generation of models [43].

There are four quality dimensions for comparing model and log: (1) *fitness*, (2) *simplicity*, (3) *precision*, and (4) *generalization* [1]. A model with good *fitness* allows for most of the behavior seen in the event log. A model has a perfect fitness if all traces in the log can be replayed by the model from beginning to end. The *simplest* model that can explain the behavior seen in the log is the best model. This principle is known as Occam’s Razor. Fitness and simplicity alone are not sufficient to judge the quality of a discovered process model. For example, it is very easy to construct an extremely simple Petri net (“flower model”) that is able to replay all traces in an event log (but also any other event log referring to the same set of activities). Similarly, it is undesirable to have a model that only allows for the exact behavior seen in the event log. Remember that the log contains only example behavior and that many traces that are possible may not have been seen yet. A model is *precise* if it does not allow for “too much” behavior. Clearly, the “flower model” lacks precision. A model that is not precise is “underfitting”. Underfitting is the problem that the model over-generalizes the example behavior in the log (i.e., the model allows for behaviors very different from what was seen in the log). At the same time, the model should generalize and not restrict behavior to just the examples seen in the log. A model that does not *generalize* is “overfitting”. Overfitting is the problem that a very specific model is generated whereas it is obvious that the log only holds example behavior (i.e., the model explains the particular sample log, but there is a high probability that the model is unable to explain the next batch of cases).

In the remainder, we will focus on fitness. However, the ideas are applicable to the other quality dimensions [5].

**Definition 12 (Perfectly Fitting Log).** *Let  $L \in \mathcal{B}(A^*)$  be an event log with  $A \subseteq \mathcal{U}_A$  and let  $SN = (N, M_{init}, M_{final}) \in \mathcal{U}_{SN}$  be a system net.  $L$  is perfectly fitting  $SN$  if and only if  $\{\sigma \in L\} \subseteq \phi(SN)$ .*

Consider two event logs  $L_1 = [\langle a, c, d, f, g \rangle^{10}, \langle a, c, d, h \rangle^5, \langle a, b, c, d, e, c, d, g, f \rangle^5]$  and  $L_2 = [\langle a, c, d, f \rangle^{10}, \langle a, c, d, c, h \rangle^5, \langle a, b, d, e, c, d, g, f, h \rangle^5]$  and the system net  $SN$  of the Petri net depicted in Figure 2. Clearly,  $L_1$  is perfectly fitting  $SN$  whereas  $L_2$  is not. There are various ways to quantify fitness [1, 5, 9, 31, 43, 45, 46, 48].

To measure fitness, one needs to *align* traces in the event log to traces of the process model. Consider the following three alignments for the traces in  $L_1$ :

$$\gamma_1 = \begin{array}{c|c|c|c|c|c|c|c|c|c|} a & c & \gg & d & \gg & f & g & \gg & & & \\ \hline a & c & \tau & d & \tau & f & g & \tau & & & \\ \hline t1 & t4 & t2 & t5 & t7 & t8 & t9 & t11 & & & \end{array} \quad \gamma_2 = \begin{array}{c|c|c|c|c|} a & c & \gg & d & h & \\ \hline a & c & \tau & d & h & \\ \hline t1 & t4 & t2 & t5 & t10 & \end{array}$$

$$\gamma_3 = \begin{array}{|c|c|c|c|c|c|c|c|c|c|c|c|c|} \hline a & b & c & d & e & c & \gg & d & \gg & g & f & \gg & \\ \hline a & b & c & d & e & c & \tau & d & \tau & g & f & \tau & \\ \hline t1 & t3 & t4 & t5 & t6 & t4 & t2 & t5 & t7 & t9 & t8 & t11 & \\ \hline \end{array}$$

The top row of each alignment corresponds to “moves in the log” and the bottom two rows correspond to “moves in the model”. Moves in the model are represented by the transition and its label. This is needed because there could be multiple transitions with the same label. If a move in the model cannot be mimicked by a move in the log, then a “ $\gg$ ” (“no move”) appears in the top row. For example, in the third position of  $\gamma_1$  the log cannot mimic the invisible transition  $t2$ . The  $\tau$  above  $t2$  indicates that  $t2 \notin \text{dom}(l)$ . In the remainder, we write  $l(t) = \tau$  if  $t \notin \text{dom}(l)$ . Note that all “no moves” (i.e., the seven  $\gg$  symbols) in  $\gamma_1 - \gamma_3$  are “caused” by invisible transitions.

Some example alignments for  $L_2$  and  $SN$ :

$$\gamma_4 = \begin{array}{|c|c|c|c|c|c|c|c|c|} \hline a & c & \gg & d & \gg & f & \gg & \gg & \\ \hline a & c & \tau & d & \tau & f & g & \tau & \\ \hline t1 & t4 & t2 & t5 & t7 & t8 & t9 & t11 & \\ \hline \end{array} \quad \gamma_5 = \begin{array}{|c|c|c|c|c|c|} \hline a & c & \gg & d & c & h \\ \hline a & c & \tau & d & \gg & h \\ \hline t1 & t4 & t2 & t5 & & t10 \\ \hline \end{array}$$

$$\gamma_6 = \begin{array}{|c|c|c|c|c|c|c|c|c|c|c|c|c|} \hline a & b & \gg & d & e & c & \gg & d & \gg & g & f & \gg & h \\ \hline a & b & c & d & e & c & \tau & d & \tau & g & f & \tau & \gg \\ \hline t1 & t3 & t4 & t5 & t6 & t4 & t2 & t5 & t7 & t9 & t8 & t11 & \\ \hline \end{array}$$

Alignment  $\gamma_4$  shows a “ $\gg$ ” (“no move”) in the top row that does not correspond to an invisible transition. The model makes a  $g$  move (occurrence of transition  $t9$ ) that is not in the log. Alignment  $\gamma_6$  has a similar move in the third position: the model makes a  $c$  move (occurrence of transition  $t4$ ) that is not in the log. If a move in the log cannot be mimicked by a move in the model, then a “ $\gg$ ” (“no move”) appears in the bottom row. For example, in  $\gamma_5$  the  $c$  move in the log is not mimicked by a move in the model and in  $\gamma_6$  the  $h$  move in the log is not mimicked by a move in the model. Note that the “no moves” not corresponding to invisible transitions point to deviations between model and log.

A *move* is a pair  $(x, (y, t))$  where the first element refers to the log and the second element refers to the model. For example,  $(a, (a, t1))$  means that both log and model make an “ $a$  move” and the move in the model is caused by the occurrence of transition  $t1$ .  $(\gg, (g, t9))$  means that the occurrence of transition  $t9$  with label  $g$  is not mimicked by corresponding move of the log.  $(c, \gg)$  means that the log makes an “ $c$  move” not followed by the model.

**Definition 13 (Legal Moves).** Let  $L \in \mathcal{B}(A^*)$  be an event log and let  $SN = (N, M_{init}, M_{final}) \in \mathcal{U}_{SN}$  be a system net with  $N = (P, T, F, l)$ .  $A_{LM} = \{(x, (x, t)) \mid x \in A \wedge t \in T \wedge l(t) = x\} \cup \{(\gg, (x, t)) \mid t \in T \wedge l(t) = x\} \cup \{(x, \gg) \mid x \in A\}$  is the set of legal moves.

An alignment is a sequence of legal moves such that after removing all  $\gg$  symbols, the top row corresponds to a trace in the log and the bottom row corresponds to a firing sequence starting in  $M_{init}$  and ending  $M_{final}$ . Hence, the middle row corresponds to a visible path when ignoring the  $\tau$  steps.

**Definition 14 (Alignment).** Let  $\sigma_L \in L$  be a log trace and  $\sigma_M \in \phi_f(SN)$  a complete firing sequence of system net  $SN$ . An alignment of  $\sigma_L$  and  $\sigma_M$  is a sequence  $\gamma \in A_{LM}^*$  such that the projection on the first element (ignoring  $\gg$ ) yields  $\sigma_L$  and the projection on the last element (ignoring  $\gg$  and transition labels) yields  $\sigma_M$ .

$\gamma_1$ – $\gamma_3$  are examples of alignments for the traces in  $L_1$  and their corresponding firing sequences in the system net of Figure 2.  $\gamma_4$ – $\gamma_6$  are examples of alignments for the traces in  $L_2$  and complete firing sequences of the same system net. The projection of  $\gamma_6$  on the first element (ignoring  $\gg$ ) yields  $\sigma_L = \langle a, b, d, e, c, d, g, f, h \rangle$  which is indeed a trace in  $L_2$ . The projection of  $\gamma_6$  on the last element (ignoring  $\gg$  and transition labels) yields  $\sigma_M = \langle t1, t3, t4, t5, t6, t4, t2, t5, t7, t9, t8, t11 \rangle$  which is indeed a complete firing sequence. The projection of  $\gamma_6$  on the middle element (i.e., transition labels while ignoring  $\gg$  and  $\tau$ ) yields  $\langle a, b, c, d, e, c, d, g, f \rangle$  which is indeed a visible trace of the system net of Figure 2.

Given a log trace and a process model there may be many (if not infinitely many) alignments. Consider the following two alignments for  $\langle a, c, d, f \rangle \in L_2$ :

$$\gamma_4 = \left| \begin{array}{c|c|c|c|c|c|c|c|c|c|} a & c & \gg & d & \gg & f & \gg & \gg & & & \\ \hline a & c & \tau & d & \tau & f & g & \tau & & & \\ \hline t1 & t4 & t2 & t5 & t7 & t8 & t9 & t11 & & & \end{array} \right| \quad \gamma'_4 = \left| \begin{array}{c|c|c|c|c|c|c|c|c|c|} a & c & \gg & d & \gg & f & \gg & & & & \\ \hline a & c & b & d & \tau & \gg & h & & & & \\ \hline t1 & t4 & t3 & t5 & t7 & & t10 & & & & \end{array} \right|$$

$\gamma_4$  seems to be better alignment than  $\gamma'_4$  because it has only one deviation (move in model only;  $(\gg, (g, t9))$ ) whereas  $\gamma'_4$  has three deviations:  $(\gg, (b, t3))$ ,  $(f, \gg)$ , and  $(\gg, (h, t11))$ . To select the most appropriate one we associate *costs* to undesirable moves and select an alignment with the lowest total costs. To quantify the costs of misalignments we introduce a cost function  $\delta$ .

**Definition 15 (Cost of Alignment).** Cost function  $\delta \in A_{LM} \rightarrow \mathbb{N}$  assigns costs to legal moves. The cost of an alignment  $\gamma \in A_{LM}^*$  is the sum of all costs:  $\delta(\gamma) = \sum_{(x,y) \in \gamma} \delta(x, y)$ .

Moves where log and model agree have no costs, i.e.,  $\delta(x, (x, t)) = 0$  for all  $x \in A$ . Moves in model only have no costs if the transition is invisible, i.e.,  $\delta(\gg, (\tau, t)) = 0$  if  $l(t) = \tau$ .  $\delta(\gg, (x, t)) > 0$  is the cost when the model makes an “ $x$  move” without a corresponding move of the log (assuming  $l(t) = x \neq \tau$ ).  $\delta(x, \gg) > 0$  is the cost for an “ $x$  move” in just the log. These costs may depend on the nature of the activity, e.g., skipping a payment may be more severe than sending too many letters. However, in this paper we often use a standard cost function  $\delta_S$  that assigns unit costs:  $\delta(x, (x, t)) = 0$ ,  $\delta(\gg, (\tau, t)) = 0$ , and  $\delta_S(\gg, (x, t)) = \delta_S(x, \gg) = 1$  for all  $x \in A$ . For example,  $\delta_S(\gamma_1) = \delta_S(\gamma_2) = \delta_S(\gamma_3) = 0$ ,  $\delta_S(\gamma_4) = 1$ ,  $\delta_S(\gamma_5) = 1$ , and  $\delta_S(\gamma_6) = 2$  (simply count the number of  $\gg$  symbols not corresponding to invisible transitions). Now we can compare the two alignments for  $\langle a, c, d, f \rangle \in L_2$ :  $\delta_S(\gamma_4) = 1$  and  $\delta_S(\gamma'_4) = 3$ . Hence, we conclude that  $\gamma_4$  is “better” than  $\gamma'_4$ .

**Definition 16 (Optimal Alignment).** Let  $L \in \mathcal{B}(A^*)$  be an event log with  $A \subseteq \mathcal{U}_A$  and let  $SN \in \mathcal{U}_{SN}$  be a system net with  $\phi(SN) \neq \emptyset$ .

- For  $\sigma_L \in L$ , we define:  $\Gamma_{\sigma_L, SN} = \{\gamma \in A_{LM}^* \mid \exists \sigma_M \in \phi_f(SN) \text{ } \gamma \text{ is an alignment of } \sigma_L \text{ and } \sigma_M\}$ .
- An alignment  $\gamma \in \Gamma_{\sigma_L, SN}$  is optimal for trace  $\sigma_L \in L$  and system net  $SN$  if for any  $\gamma' \in \Gamma_{\sigma_L, M}$ :  $\delta(\gamma') \geq \delta(\gamma)$ .
- $\lambda_{SN} \in A^* \rightarrow A_{LM}^*$  is a deterministic mapping that assigns any log trace  $\sigma_L$  to an optimal alignment, i.e.,  $\lambda_{SN}(\sigma_L) \in \Gamma_{\sigma_L, SN}$  and  $\lambda_{SN}(\sigma_L)$  is optimal.
- $\text{costs}(L, SN, \delta) = \sum_{\sigma_L \in L} \delta(\lambda_{SN}(\sigma_L))$  are the misalignment costs of the whole event log.

$\gamma_1 - \gamma_6$  are optimal alignments for the corresponding six possible traces in event logs  $L_1$  and  $L_2$ .  $\gamma_4$  is not an optimal alignment for  $\langle a, c, d, f \rangle$ .  $\text{costs}(L_1, SN, \delta_S) = 10 \times \delta_S(\gamma_1) + 5 \times \delta_S(\gamma_2) + 5 \times \delta_S(\gamma_3) = 10 \times 0 + 5 \times 0 + 5 \times 0 = 0$ . Hence,  $L_1$  is perfectly fitting system net  $SN$ .  $\text{costs}(L_2, SN, \delta_S) = 10 \times \delta_S(\gamma_4) + 5 \times \delta_S(\gamma_5) + 5 \times \delta_S(\gamma_6) = 10 \times 1 + 5 \times 1 + 5 \times 2 = 25$ .

It is possible to convert misalignment costs into a fitness value between 0 (poor fitness, i.e., maximal costs) and 1 (perfect fitness, zero costs). We refer to [5, 9] for details. Misalignment costs can be related to Definition 12, because only perfectly fitting traces have costs 0 (assuming  $\phi(SN) \neq \emptyset$ ).

**Lemma 1 (Perfectly Fitting Log).** *Event log  $L$  is perfectly fitting system net  $SN$  if and only if  $\text{costs}(L, SN, \delta) = 0$ .*

Once an optimal alignment has been established for every trace in the event log, these alignments can also be used as a basis to quantify other conformance notations such as precision and generalization [5]. For example, precision can be computed by counting “escaping edges” as shown in [45, 46]. Recent results show that such computations should be based on alignments [11]. The same holds for generalization [5]. Therefore, we focus on alignments when decomposing conformance checking tasks.

## 4 Decomposing Conformance Checking

Conformance checking techniques can be time consuming as potentially many different traces need to be aligned with a model that may allow for an exponential (or even infinite) number of traces. Event logs may contain millions of events. Finding the best alignment may require solving many optimization problems [9] or repeated state-space explorations [48]. When using genetic process mining, one needs to check the fitness of every individual model in every generation [43]. As a result, thousands or even millions of conformance checks need to be done. For each conformance check, the whole event log needs to be traversed. Given these challenges, we are interested in reducing the time needed for conformance checking by decomposing the associated Petri net and event log. In this section, we show that it is possible to decompose conformance checking problems.

To decompose conformance checking problems we split a process model into model fragments. In terms of Petri nets: the overall system net  $SN$  is decomposed into a collection of subnets  $\{SN^1, SN^2, \dots, SN^n\}$  such that the union of these

subnets yields the original system net. A decomposition is *valid* if the subnets “agree” on the original labeling function (i.e., the same transition always has the same label), each place resides in just one subnet, and also each invisible transition resides in just one subnet. Moreover, if there are multiple transitions with the same label, they should reside in the same subnet. Only unique visible transitions (i.e.,  $T_v^u(SN)$ , cf. Definition 8) can be shared among different subnets.

**Definition 17 (Valid Decomposition).** *Let  $SN \in \mathcal{U}_{SN}$  be a system net with labeling function  $l$ .  $D = \{SN^1, SN^2, \dots, SN^n\} \subseteq \mathcal{U}_{SN}$  is a valid decomposition if and only if*

- $SN^i = (N^i, M_{init}^i, M_{final}^i)$  is a system net with  $N^i = (P^i, T^i, F^i, l^i)$  for all  $1 \leq i \leq n$ ,
- $l^i = l|_{T^i}$  for all  $1 \leq i \leq n$ ,
- $P^i \cap P^j = \emptyset$  for  $1 \leq i < j \leq n$ ,
- $T^i \cap T^j \subseteq T_v^u(SN)$  for  $1 \leq i < j \leq n$ , and
- $SN = \bigcup_{1 \leq i \leq n} SN^i$ .

$\mathcal{D}(SN)$  is the set of all valid decompositions of  $SN$ .

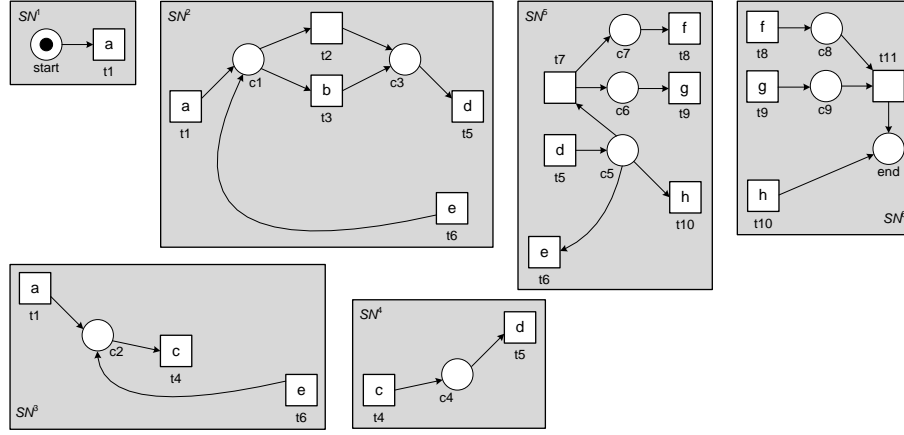
Let  $SN = (N, M_{init}, M_{final})$  with  $N = (P, T, F, l)$  be a system net with valid decomposition  $D = \{SN^1, SN^2, \dots, SN^n\} \in \mathcal{D}(SN)$ . We can observe the following properties:

- each place appears in precisely one of the subnets, i.e., for any  $p \in P$ :  $|\{1 \leq i \leq n \mid p \in P^i\}| = 1$ ,
- each invisible transition appears in precisely one of the subnets, i.e., for any  $t \in T \setminus T_v(SN)$ :  $|\{1 \leq i \leq n \mid t \in T^i\}| = 1$ ,
- visible transitions that do not have a unique label (i.e., there are multiple transitions with the same label) appear in precisely one of the subnets, i.e., for any  $t \in T_v(SN) \setminus T_v^u(SN)$ :  $|\{1 \leq i \leq n \mid t \in T^i\}| = 1$ ,
- visible transitions having a unique label may appear in multiple subnets, i.e., for any  $t \in T_v^u(SN)$ :  $|\{1 \leq i \leq n \mid t \in T^i\}| \geq 1$ , and
- each edge appears in precisely one of the subnets, i.e., for any  $(x, y) \in F$ :  $|\{1 \leq i \leq n \mid (x, y) \in F^i\}| = 1$ .

Every system net has a trivial decomposition consisting of only one subnet, i.e.,  $\{SN\} \in \mathcal{D}(SN)$ . However, we are interested in a *maximal decomposition* where the individual subnets are as small as possible. Figure 3 shows the maximal decomposition for the system net shown in Figure 2.

In the remainder, we assume that there are *no isolated nodes* in the original system net. Hence, for all  $SN = (N, M_{init}, M_{final}) \in \mathcal{U}_{SN}$  with  $N = (P, T, F, l)$ , we assume that  $\omega(F) = P \cup T$ . This is not a restriction: isolated places do not influence the behavior and can be removed, and for any transition  $t$  without input and output places we can add an initially marked self-loop place  $p_t$ . The self-loop place  $p_t$  does not restrict the behavior of  $t$ . By removing isolated nodes, we can simplify the construction of the maximal decomposition which is based on partitioning the edges in the original system net.

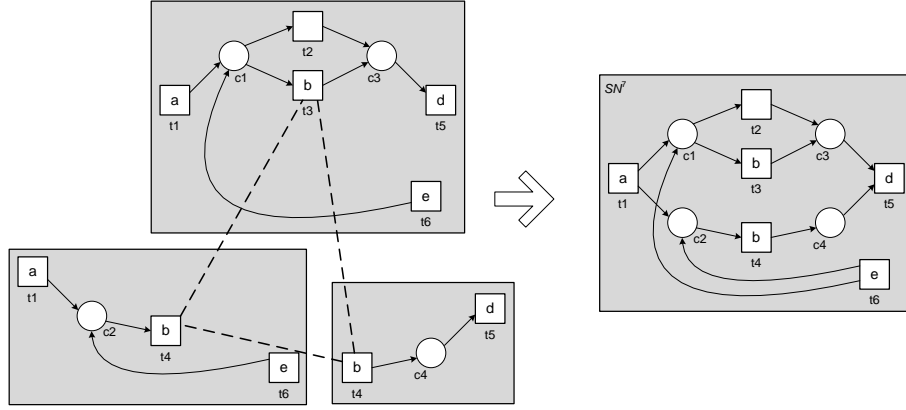
**Definition 18 (Maximal Decomposition).** *Let  $SN \in \mathcal{U}_{SN}$  be a system net. The maximal decomposition  $D_{max}(SN)$  is computed as follows:*



**Fig. 3.** Maximal decomposition of the system net shown in Figure 2 with  $M_{init} = [start]$  and  $M_{final} = [end]$ . The initial and final markings are as follows:  $M_{init}^1 = [start]$  and  $M_{init}^i = []$  for  $2 \leq i \leq 6$ ,  $M_{final}^i = []$  for  $1 \leq i \leq 5$ , and  $M_{final}^6 = [end]$ .

- For any  $(x, y) \in F$ :  $\llbracket(x, y)\rrbracket \subseteq F$  is the smallest set such that
  - $(x, y) \in \llbracket(x, y)\rrbracket$ , and
  - $(x', y') \in \llbracket(x, y)\rrbracket$  if  $(x', y') \in F$  and  $\{x', y'\} \cap (\omega(\llbracket(x, y)\rrbracket) \setminus T_v(SN)) \neq \emptyset$ .
- For any  $X \subseteq F$ :  $l_X = \{l(t) \mid t \in \omega(X) \cap T_v(SN)\}$ .
- For any  $(x, y) \in F$ :  $\langle\langle(x, y)\rangle\rangle \subseteq F$  is the smallest set such that
  - $\llbracket(x, y)\rrbracket \subseteq \langle\langle(x, y)\rangle\rangle$ , and
  - $\llbracket(x', y')\rrbracket \subseteq \langle\langle(x, y)\rangle\rangle$  if  $(x', y') \in F$  and  $(l_{\llbracket(x', y')\rrbracket} \cap l_{\langle\langle(x, y)\rangle\rangle}) \not\subseteq A_v^u(SN)$ .
- $P_{(x,y)} = \omega(\langle\langle(x, y)\rangle\rangle) \cap P$  are the places of the subnet containing edges  $\langle\langle(x, y)\rangle\rangle$ .
- $T_{(x,y)} = \omega(\langle\langle(x, y)\rangle\rangle) \cap T$  are the transitions of the subnet containing edges  $\langle\langle(x, y)\rangle\rangle$ .
- $D_{max}(SN) = \{((P_{(x,y)}, T_{(x,y)}, \langle\langle(x, y)\rangle\rangle), l \upharpoonright_{T_{(x,y)}}), M_{init} \upharpoonright_{P_{(x,y)}}, M_{final} \upharpoonright_{P_{(x,y)}}) \mid (x, y) \in F\}$  is the maximal decomposition of  $SN$ .

The construction of the maximal decomposition is based on partitioning the edges. Each edge will end up in precisely one subnet.  $\llbracket(x, y)\rrbracket$  are all edges that are “connected” to  $(x, y)$  via an undirected path involving places and invisible transitions. Consider for example  $\llbracket(t1, c2)\rrbracket = \{(t1, c2), (c2, t4), (t6, c2)\}$  in Figure 2.  $(c2, t4)$  and  $(t6, c2)$  are added to  $\llbracket(t1, c2)\rrbracket$  because  $c2$  is not a visible transition.  $(t6, c1)$  and  $(c5, t6)$  are not added to  $\llbracket(t1, c2)\rrbracket$  because  $t6$  is a visible transition. After partitioning the edges into sets of connected edges, the sets that share *non-unique observable* activities are merged. In Figure 2 all visible transitions have a unique label, hence  $\langle\langle(x, y)\rangle\rangle = \llbracket(x, y)\rrbracket$  for all edges  $(x, y) \in F$ . Based on the new partitioning of the edges, subnets are created. Consider for example  $\langle\langle(t1, c2)\rangle\rangle = \{(t1, c2), (c2, t4), (t6, c2)\}$ , the corresponding subnet  $SN^3$  is shown in Figure 3. The six subnets  $SN^1, SN^2, \dots, SN^6$  in Figure 3 form the maximal decomposition of the system net in Figure 2.



**Fig. 4.** Since  $b$  is a non-unique visible activity (transitions  $t3$  and  $t4$  have label  $b$ ), three subnets need to be merged.

To illustrate the difference between  $\llbracket(x, y)\rrbracket$  and  $\langle\langle(x, y)\rangle\rangle$  let us consider the system net in Figure 2 where  $t4$  relabeled from  $c$  to  $b$ , i.e., there are two visible transitions having the same label:  $l(t3) = l(t4) = b$ . Let us call this modified system net  $SN_{mod}$ . Note that  $T_v(SN_{mod}) = T_v(SN)$  and  $T_v^u(SN_{mod}) = T_v(SN) \setminus \{t3, t4\}$ , i.e., transitions  $t3$  and  $t4$  are still labeled but no longer unique. Now  $\langle\langle(t1, c1)\rangle\rangle = \llbracket(t1, c1)\rrbracket \cup \llbracket(t1, c2)\rrbracket \cup \llbracket(t4, c4)\rrbracket$ . In other words  $SN^2$ ,  $SN^3$  and  $SN^4$  need to be merged into  $SN^7$  as shown in Figure 4. Hence, the maximal decomposition of the modified system net  $SN_{mod}$  consists of four rather than six subnets:  $D_{max}(SN_{mod}) = \{SN^1, SN^7, SN^5, SN^6\}$ .

**Theorem 1 (Maximal Decomposition is Valid).** *Let  $SN \in \mathcal{U}_{SN}$  be a system net.  $D_{max}(SN)$  is a valid decomposition, i.e.,  $D_{max}(SN) \in \mathcal{D}(SN)$ .*

*Proof.* Let  $D_{max}(SN) = \{SN^1, SN^2, \dots, SN^n\}$ . Clearly, all subnets  $SN^i$  are system nets that agree on a common labeling function:  $l^i = l \upharpoonright_{T^i}$  for all  $1 \leq i \leq n$ . Every edge  $(x, y)$  in  $SN$  is in precisely one subnet because of the way  $\llbracket(x, y)\rrbracket$  and  $\langle\langle(x, y)\rangle\rangle$  are constructed. Moreover, we assumed that there are no isolated nodes (can be removed through preprocessing). Therefore, also all nodes (places and transitions) and edges are included in at least one subnet. Hence,  $SN = \bigcup_{1 \leq i \leq n} SN^i$ . Remains to show that  $P^i \cap P^j = \emptyset$  and  $T^i \cap T^j \subseteq T_v^u(SN)$  for  $1 \leq i < j \leq n$ . The construction of  $\llbracket(x, y)\rrbracket$  ensures that places and the edges connecting places end up in the same unique subnet. If  $p \in P$ ,  $p \in \omega(\llbracket(x, y)\rrbracket)$  and  $p \in \omega(\llbracket(x', y')\rrbracket)$ , then  $\llbracket(x, y)\rrbracket = \llbracket(x', y')\rrbracket$ . The same holds for invisible transitions. Transitions having a visible label that is not unique need to end up in the same subnet. This is ensured by the construction of  $\langle\langle(x, y)\rangle\rangle$  which merges subnets having shared visible transitions that are not unique. Hence,  $T^i \cap T^j \subseteq T_v^u(SN)$  if  $i \neq j$ .  $\square$

After showing that we can decompose a system net into smaller subnets, we show that conformance checking can be done by locally inspecting the subnets using

correspondingly projected event logs. To illustrate this consider the following alignment for trace  $\langle a, b, c, d, e, c, d, g, f \rangle$  and the system net in Figure 2:

$$\gamma_3 = \begin{array}{|c|c|c|c|c|c|c|c|c|c|c|c|} \hline 1 & 2 & 3 & 4 & 5 & 6 & 7 & 8 & 9 & 10 & 11 & 12 \\ \hline a & b & c & d & e & c & \gg & d & \gg & g & f & \gg \\ \hline a & b & c & d & e & c & \tau & d & \tau & g & f & \tau \\ \hline t1 & t3 & t4 & t5 & t6 & t4 & t2 & t5 & t7 & t9 & t8 & t11 \\ \hline \end{array}$$

For convenience, the moves have been numbered. Now consider the following six alignments:

$$\begin{array}{c} \gamma_3^1 = \begin{array}{|c|} \hline 1 \\ \hline a \\ \hline a \\ \hline t1 \\ \hline \end{array} \quad \gamma_3^2 = \begin{array}{|c|c|c|c|c|c|} \hline 1 & 2 & 4 & 5 & 7 & 8 \\ \hline a & b & d & e & \gg & d \\ \hline a & b & d & e & \tau & d \\ \hline t1 & t3 & t5 & t6 & t2 & t5 \\ \hline \end{array} \quad \gamma_3^3 = \begin{array}{|c|c|c|c|} \hline 1 & 3 & 5 & 6 \\ \hline a & c & e & c \\ \hline a & c & e & c \\ \hline t1 & t4 & t6 & t4 \\ \hline \end{array} \\ \\ \gamma_3^4 = \begin{array}{|c|c|c|c|} \hline 3 & 4 & 6 & 8 \\ \hline c & d & c & d \\ \hline c & d & c & d \\ \hline t4 & t5 & t4 & t5 \\ \hline \end{array} \quad \gamma_3^5 = \begin{array}{|c|c|c|c|c|c|} \hline 4 & 5 & 8 & 9 & 10 & 11 \\ \hline d & e & d & \gg & g & f \\ \hline d & e & d & \tau & g & f \\ \hline t5 & t6 & t5 & t7 & t9 & t8 \\ \hline \end{array} \quad \gamma_3^6 = \begin{array}{|c|c|c|} \hline 10 & 11 & 12 \\ \hline g & f & \gg \\ \hline g & f & \tau \\ \hline t9 & t8 & t11 \\ \hline \end{array} \end{array}$$

Each alignment corresponds to one of the six subnets  $SN^1, SN^2, \dots, SN^6$  in Figure 3. The numbers are used to relate the different alignments. For example  $\gamma_3^6$  is an alignment for trace  $\langle a, b, c, d, e, c, d, g, f \rangle$  and subnets  $SN^6$  in Figure 3. As the numbers 10, 11 and 12 indicate,  $\gamma_3^6$  corresponds to the last three moves of  $\gamma_3$ .

To create sublogs for the different model fragments, we use the projection function introduced before. Consider for example the overall log  $L_1 = [\langle a, c, d, f, g \rangle^{10}, \langle a, c, d, h \rangle^5, \langle a, b, c, d, e, c, d, g, f \rangle^5]$ .  $L_1^1 = L_1 \upharpoonright_{\{a\}} = [\langle a \rangle^{20}]$ ,  $L_1^2 = L_1 \upharpoonright_{\{a, b, d, e\}} = [\langle a, d \rangle^{15}, \langle a, b, d, e, d \rangle^5]$ ,  $L_1^3 = L_1 \upharpoonright_{\{a, c, e\}} = [\langle a, c \rangle^{15}, \langle a, c, e, c \rangle^5]$ , etc. are the sublogs corresponding to the subnets in Figure 3.

The following theorem shows that any trace that fits the overall process model can be decomposed into smaller traces that fit the individual model fragments. Moreover, if the smaller traces fit the individual model fragments, then they can be composed into an overall trace that fits into the overall process model. This result is the basis for decomposing process mining problems.

**Theorem 2 (Conformance Checking Can be Decomposed).** *Let  $L \in \mathcal{B}(A^*)$  be an event log with  $A \subseteq \mathcal{U}_A$  and let  $SN \in \mathcal{U}_{SN}$  be a system net. For any valid decomposition  $D = \{SN^1, SN^2, \dots, SN^n\} \in \mathcal{D}(SN)$ :  $L$  is perfectly fitting system net  $SN$  if and only if for all  $1 \leq i \leq n$ :  $L \upharpoonright_{A_v(SN^i)}$  is perfectly fitting  $SN^i$ .*

*Proof.* Let  $SN = (N, M_{init}, M_{final})$  be a system net with  $N = (P, T, F, l)$ . Let  $D = \{SN^1, SN^2, \dots, SN^n\}$  be a valid decomposition of  $SN$  with  $SN^i = (N^i, M_{init}^i, M_{final}^i)$ ,  $N^i = (P^i, T^i, F^i, l^i)$ , and  $A^i = A_v(SN^i)$  for all  $i$ .  
 $(\Rightarrow)$  Let  $\sigma_v \in L$  be such that there is a  $\sigma \in T^*$  with  $(N, M_{init})[\sigma](N, M_{final})$  and



$l(\sigma) = \sigma_v$  (i.e.,  $\sigma_v$  fits into the overall system net). For all  $1 \leq i \leq n$ , we need to prove that there is a  $\sigma_i$  with  $(N^i, M_{init}^i)[\sigma_i](N^i, M_{final}^i)$  such that  $l(\sigma_i) = \sigma_v \upharpoonright_{A^i}$ . This follows trivially because  $SN^i$  can mimic any move of  $SN$  with respect to transitions  $T^i$ : just take  $\sigma_i = \sigma \upharpoonright_{T^i}$ .

( $\Leftarrow$ ) Let  $\sigma_v \in L$  be such that for each  $1 \leq i \leq n$  there is a  $\sigma_i$  with  $(N^i, M_{init}^i)[\sigma_i](N^i, M_{final}^i)$  and  $l(\sigma_i) = \sigma_v \upharpoonright_{A^i}$ . We need to prove that there is a  $\sigma \in T^*$  such that  $(N, M_{init})[\sigma](N, M_{final})$  and  $l(\sigma) = \sigma_v$ . The different  $\sigma_i$  sequences can be stitched together into an overall  $\sigma$  because the different subnets only interface via *unique* visible transitions and  $SN = \bigcup_{1 \leq i \leq n} SN^i$ . Transitions in one subnet can only influence other subnets through *unique* visible transitions and these can only move synchronously as defined by  $\sigma_v \in L$ .  $\square$

Theorem 2 shows that any trace in the log fits the overall model if and only if it fits each of the subnets.

Let us consider an example where not all visible transitions are unique. Let  $SN_{mod}$  be again the modified system net obtained by relabeling  $t4$  from  $c$  to  $b$  in Figure 2.  $\gamma'_3$  is an alignment for trace  $\langle a, b, c, d, e, c, d, g, f \rangle$  and  $SN_{mod}$  and  $\gamma'_3$  is the corresponding alignment for  $SN^7$  shown in Figure 4.

$$\gamma'_3 = \begin{array}{|c|c|c|c|c|c|c|c|c|c|c|c|} \hline 1 & 2 & 3 & 4 & 5 & 6 & 7 & 8 & 9 & 10 & 11 & 12 \\ \hline a & b & b & d & e & b & \gg & d & \gg & g & f & \gg \\ \hline a & b & b & d & e & b & \tau & d & \tau & g & f & \tau \\ \hline t1 & t3 & t4 & t5 & t6 & t4 & t2 & t5 & t7 & t9 & t8 & t11 \\ \hline \end{array} \quad \gamma_3^7 = \begin{array}{|c|c|c|c|c|c|c|c|} \hline 1 & 2 & 3 & 4 & 5 & 6 & 7 & 8 \\ \hline a & b & b & d & e & b & \gg & d \\ \hline a & b & b & d & e & b & \tau & d \\ \hline t1 & t3 & t4 & t5 & t6 & t4 & t2 & t5 \\ \hline \end{array}$$

Because  $\gamma'_3$  is an alignment with costs 0, the decomposition of  $\gamma'_3$  into  $\gamma_3^1$ ,  $\gamma_3^5$ ,  $\gamma_3^6$ , and  $\gamma_3^7$  yields four alignments with costs 0 for the four subnets in  $D_{max}(SN_{mod}) = \{SN^1, SN^5, SN^6, SN^7\}$ . Moreover,  $\gamma_3^1$ ,  $\gamma_3^5$ ,  $\gamma_3^6$ , and  $\gamma_3^7$  can be stitched back into  $\gamma'_3$  provided that the four alignments are perfectly fitting their part of the overall model.

Let us now consider trace  $\langle a, b, d, e, c, d, g, f, h \rangle$  which is not perfectly fitting the system net in Figure 2. An optimal alignment is:

$$\gamma_6 = \begin{array}{|c|c|c|c|c|c|c|c|c|c|c|c|c|} \hline 1 & 2 & 3 & 4 & 5 & 6 & 7 & 8 & 9 & 10 & 11 & 12 & 13 \\ \hline a & b & \gg & d & e & c & \gg & d & \gg & g & f & \gg & h \\ \hline a & b & c & d & e & c & \tau & d & \tau & g & f & \tau & \gg \\ \hline t1 & t3 & t4 & t5 & t6 & t4 & t2 & t5 & t7 & t9 & t8 & t11 & \\ \hline \end{array}$$

The alignment shows the two problems: the model needs to execute  $c$  whereas this event is not in the event log (position 3) and the event log contains  $g$ ,  $f$ , and  $h$  whereas the model needs to choose between either  $g$  and  $f$  or  $h$  (position 13). The cost of this optimal alignment is 2. Optimal alignment  $\gamma_6$  for the overall model can be decomposed into alignments  $\gamma_6^1 - \gamma_6^6$  for the six subnets:

$$\gamma_6^1 = \begin{array}{|c|} \hline 1 \\ \hline a \\ \hline a \\ \hline t1 \\ \hline \end{array} \quad \gamma_6^2 = \begin{array}{|c|c|c|c|c|c|} \hline 1 & 2 & 4 & 5 & 7 & 8 \\ \hline a & b & d & e & \gg & d \\ \hline a & b & d & e & \tau & d \\ \hline t1 & t3 & t5 & t6 & t2 & t5 \\ \hline \end{array} \quad \gamma_6^3 = \begin{array}{|c|c|c|c|} \hline 1 & 3 & 5 & 6 \\ \hline a & \gg & e & c \\ \hline a & c & e & c \\ \hline t1 & t4 & t6 & t4 \\ \hline \end{array}$$

$$\gamma_6^4 = \begin{array}{|c|c|c|c|} \hline 3 & 4 & 6 & 8 \\ \hline \gg & d & c & d \\ \hline c & d & c & d \\ \hline t4 & t5 & t4 & t5 \\ \hline \end{array} \quad \gamma_6^5 = \begin{array}{|c|c|c|c|c|c|c|} \hline 4 & 5 & 8 & 9 & 10 & 11 & 13 \\ \hline d & e & d & \gg & g & f & h \\ \hline d & e & d & \tau & g & f & \gg \\ \hline t5 & t6 & t5 & t7 & t9 & t8 & \\ \hline \end{array} \quad \gamma_6^6 = \begin{array}{|c|c|c|c|} \hline 10 & 11 & 12 & 13 \\ \hline g & f & \gg & h \\ \hline g & f & \tau & \gg \\ \hline t9 & t8 & t11 & \\ \hline \end{array}$$

Alignments  $\gamma_6^1$  and  $\gamma_6^2$  have costs 0. Alignments  $\gamma_6^3$  and  $\gamma_6^4$  have costs 1 (move in model involving  $c$ ). Alignments  $\gamma_6^5$  and  $\gamma_6^6$  have costs 1 (move in log involving  $h$ ). If we would add up all costs, we would get costs 4 whereas the costs of optimal alignment  $\gamma_6$  is 2. However, we would like to compute an upper bound for the degree of fitness in a distributed manner. Therefore, we introduce an adapted cost function  $\delta_Q$ .

**Definition 19 (Adapted Cost Function).** Let  $D = \{SN^1, SN^2, \dots, SN^n\} \in \mathcal{D}(SN)$  be a valid decomposition of some system net  $SN$  and  $\delta \in A_{LM} \rightarrow \mathbb{N}$  a cost function (cf. Definition 15).  $c_Q(a, (a, t)) = c_Q(\gg, (a, t)) = c_Q(a, \gg) = |\{1 \leq i \leq n \mid a \in A_i\}|$  counts the number of subnets having  $a$  as an observable activity. The adapted cost function  $\delta_Q$  is defined as follows:  $\delta_Q(x, y) = \frac{\delta(x, y)}{c_Q(x, y)}$  for  $(x, y) \in A_{LM}$  and  $c_Q(x, y) \neq 0$ .

An observable activity may appear in multiple subnets. Therefore, we divide its costs by the number of subnets in which it appears:  $\delta_Q(x, y) = \frac{\delta(x, y)}{c_Q(x, y)}$ . This way we avoid counting misalignments of the same activity multiple times. For our example,  $c_Q(\gg, (c, t4)) = |\{3, 4\}| = 2$  and  $c_Q(h, \gg) = |\{5, 6\}| = 2$ . Assuming the standard cost function  $\delta_S$  this implies  $\delta_Q(\gg, (c, t4)) = \frac{1}{2}$  and  $\delta_Q(h, \gg) = \frac{1}{2}$ . Hence the aggregated costs of  $\gamma_6^1 - \gamma_6^6$  is 2, i.e., identical to the costs of the overall optimal alignment.

**Theorem 3 (Lower Bound for Misalignment Costs).** Let  $L \in \mathcal{B}(A^*)$  be an event log with  $A \subseteq \mathcal{U}_A$ ,  $SN \in \mathcal{U}_{SN}$  be a system net, and  $\delta$  a cost function. For any valid decomposition  $D = \{SN^1, SN^2, \dots, SN^n\} \in \mathcal{D}(SN)$ :

$$\text{costs}(L, SN, \delta) \geq \sum_{1 \leq i \leq n} \text{costs}(L \upharpoonright_{A_v(SN^i)}, SN^i, \delta_Q)$$

*Proof.* For any  $\sigma_v \in L$  there is an optimal alignment  $\gamma$  of  $\sigma_v$  and  $SN$  such that the projection on the last element yields a  $\sigma \in T^*$  with  $(N, M_{init})[\sigma](N, M_{final})$  and  $l(\sigma) = \sigma_v$ . As shown in the proof of Theorem 2 there is a  $\sigma_i$  with  $(N^i, M_{init}^i)[\sigma_i](N^i, M_{final}^i)$  such that  $l(\sigma_i) = \sigma_v \upharpoonright_{A^i}$  for any  $1 \leq i \leq n$ . In a similar fashion,  $\gamma$  can be decomposed in  $\gamma_1, \gamma_2, \dots, \gamma_n$  where  $\gamma_i$  is an alignment of  $\sigma_i$  and  $SN^i$ . The sum of the costs associated with these local alignments  $\gamma_1, \gamma_2, \dots, \gamma_n$  is exactly the same as the overall alignment  $\gamma$ . However, there may be local improvements lowering the sum of the costs associated with these local alignments. Hence,  $\text{costs}(L, SN, \delta) \geq \sum_{1 \leq i \leq n} \text{costs}(L \upharpoonright_{A_v(SN^i)}, SN^i, \delta_Q)$ .  $\square$

The sum of the costs associated to all selected optimal local alignments (using  $\delta_Q$ ) can never exceed the cost of an optimal overall alignment using  $\delta$ . Hence, it can be used as an optimistic estimate, i.e., computing an upper bound for

the overall fitness and a lower bound for the overall costs. More important, the fitness values of the different subnets provide valuable local diagnostics. *The subnets with the highest costs are the most problematic parts of the model. The alignments for these “problem spots” help to understand the main problems without having to look at very long overall alignments.*

Theorem 3 uses a rather sophisticated definition of fitness. We can also simply count the *fraction of fitting traces*. In this case the problem can be decomposed easily using the notion of valid decomposition.

**Theorem 4 (Fraction of Perfectly Fitting Traces).** *Let  $L \in \mathcal{B}(A^*)$  be an event log with  $A \subseteq \mathcal{U}_A$  and let  $SN \in \mathcal{U}_{SN}$  be a system net. For any valid decomposition  $D = \{SN^1, SN^2, \dots, SN^n\} \in \mathcal{D}(SN)$ :*

$$\frac{|\{\sigma \in L \mid \sigma \in \phi(SN)\}|}{|L|} = \frac{|\{\sigma \in L \mid \forall_{1 \leq i \leq n} \sigma \upharpoonright_{A_v(SN^i)} \in \phi(SN^i)\}|}{|L|}$$

*Proof.* Follows from the construction used in Theorem 2. A trace is fitting the overall model if and only if it fits all subnets.  $\square$

As Theorem 4 suggests, traces in the event log can be marked as fitting or non-fitting *per subnet*. These results can be merged easily and used to compute the *fraction of traces fitting the overall model*. Note that Theorem 4 holds for any decomposition of  $SN$ , including the maximal decomposition  $D_{max}(SN)$ .

Although the results presented only address the notion of fitness, it should be noted that alignments are the starting point for many other types of analysis. For example, *precision* can be computed by counting so-called “escaping edges” (sequences of steps allowed by the model but never happening in the event log) [45, 46]. This can be done at the level of subnets even though there is not a straightforward manner to compute the overall precision level. Note that relatively many escaping edges in a subnet suggest “underfitting” of that part of model. As shown in [11], alignments should be the basis for precision analysis. Therefore, the construction used in Theorems 2 and 3 can be used as a basis for computing precision. A similar approach can be used for generalization: many unique paths in a subnet may indicate “overfitting” of that part of the model [5].

The alignments can be used *beyond* conformance checking. An alignment  $\gamma_i$  (see proof of Theorem 3) relates observed events to occurrences of transitions in multiple subnets. If the event log contains *timestamps*, such alignments can be used to compute times in-between transition occurrences (waiting times, response times, service times, etc.) as shown in [1]. This way bottlenecks can be identified. If the event log contains additional data (e.g., size of order, age of patient, or type of customer), these local alignments can be used for *decision mining* [47]. For any decision point in a subnet (place with multiple output edges), one can create a decision tree based on the data available prior to the choice. Note that bottleneck analysis and decision point analysis provide local diagnostics and can be added to the overall model without any problems. Moreover, note that in our decomposition approach a place is always in precisely one

subnet (together with its surrounding transitions). This allows us to analyze these aspects locally.

Assuming a process model having a decomposition consisting of many subnets, *the time needed for conformance checking can be reduced significantly*. There are two reasons for this. First of all, as our theorems show, larger problems can be decomposed into sets of independent smaller problems. Therefore, conformance checking can be distributed over multiple computers. Second, due to the exponential nature of most conformance checking techniques, the time needed to solve “many smaller problems” is less than the time needed to solve “one big problem”. Existing conformance checking approaches use state-space analysis (e.g., in [48] the shortest path enabling a transition is computed) or optimization over all possible alignments (e.g., in [9] the  $A^*$  algorithm is used to find the best alignment). These techniques do *not* scale linearly in the number of activities. Therefore, decomposition is useful even if the checks per subnet are done on a single computer. Moreover, decomposing conformance checking is not just interesting from a performance point of view: decompositions can also be used to pinpoint the most problematic parts of the process (also in terms of performance) and provide localized diagnostics.

## 5 Decomposing Process Discovery

Process discovery, i.e., discovering a process model from event data, is highly related to conformance checking. This can be observed when considering genetic process mining algorithms that basically “guess” models and recombine parts of models that have good fitness to discover even better models [43, 19]. The fitness computation in genetic process mining is in essence a conformance check. Genetic process mining algorithms can be decomposed in various ways [3, 18]. However, in this paper we only consider the kind of decomposition described in the previous section. Moreover, we describe an approach that is not tailored towards a particular discovery algorithm. *We aim to distribute any process discovery algorithm by (1) decomposing the overall event log into smaller sublogs, (2) discovering a model fragment for each sublog, and (3) merging the discovered models into one overall process model.*

Since we focus on decomposing existing process discovery algorithms and do not propose a new algorithm, we use the following abstract definition of a process mining algorithm.

**Definition 20 (Discovery Algorithm).** *A discovery algorithm is a function  $disc \in \mathcal{B}(\mathcal{U}_A^*) \rightarrow \mathcal{U}_{SN}$  that maps any event log  $L \in \mathcal{B}(A^*)$  with  $A \subseteq \mathcal{U}_A$  onto system net  $SN$  with  $A_v(SN) = \{a \in \sigma \mid \sigma \in L\}$  and an injective labeling function  $l$  (i.e.,  $T_v(SN) = T_v^u(SN)$ ).*

In Section 6 we discuss related work and mention some of the many available process discovery algorithms [7, 8, 13, 15, 22, 23, 25, 31, 43, 49, 51, 52]. We assume the result to be presented as a system net. This implies that for algorithms not based on Petri nets an extra conversion step is needed. However, as mentioned

before, our approach is not specific for Petri nets. We require that the labeling function of the generated system net is injective. Hence, the discovered system net cannot have duplicate activities, i.e., multiple transitions referring to the same activity. We make this assumption because it is not possible to compose model fragments with overlapping activities corresponding to different transitions: overlapping activities should be unique (cf. Definition 17). Note that very few process discovery algorithms allow for duplicate activities [34, 42]. Therefore, this is a reasonable assumption. However, it is possible that the system net has many silent transitions, i.e., transitions  $t$  such that  $l(t) = \tau$ . An example of a discovery algorithm is the  $\alpha$  algorithm [8] which we will refer to as  $disc_\alpha()$ .

Given an event log  $L$  containing events referring to a set of activities  $A$ , we decompose discovery by distributing the activities over multiple sets  $A^1, A^2, \dots, A^n$ . The same activity may appear in multiple sets as long as  $A = A^1 \cup A^2 \cup \dots \cup A^n$ . For each activity set  $A_i$ , we discover a system net  $\overline{SN}^i$  by applying a discovery algorithm to sublog  $L \upharpoonright_{A^i}$ , i.e., the overall event log projected onto a subset of activities. Subsequently, the discovered system nets are massaged to avoid name clashes and to make sure that transitions with a visible label are merged properly. By combining the resulting system nets we obtain an overall system net  $SN = SN^1 \cup SN^2 \cup \dots \cup SN^n$  describing the behavior in the overall event log  $L$ .

**Definition 21 (Decomposing Discovery).** *Let  $L \in \mathcal{B}(A^*)$  be an event log with  $A = \{a \in \sigma \mid \sigma \in L\} \subseteq \mathcal{U}_A$ . For any collection of activity sets  $\mathcal{C} = \{A^1, A^2, \dots, A^n\}$  such that  $A = \bigcup \mathcal{C}$  and discovery algorithm  $disc \in \mathcal{B}(\mathcal{U}_A^*) \rightarrow \mathcal{U}_{SN}$ , we define:*

- $\overline{SN}^i = disc(L \upharpoonright_{A^i})$  for  $1 \leq i \leq n$ , i.e., a subnet is discovered per sublog,
- For all  $1 \leq i \leq n$ : system net  $SN^i$  is identical to system net  $\overline{SN}^i$  after renaming places and transitions to avoid name clashes. Concretely, place  $p \in \overline{P}^i$  is renamed to  $p^i$ , transition  $t \in \overline{T}^i \setminus T_v(\overline{SN}^i)$  is renamed to  $t^i$ , and transition  $t \in T_v(\overline{SN}^i)$  is renamed to  $\bar{l}(t)$ .
- $distr\_disc(L, \mathcal{C}, disc) = \{SN^1, SN^2, \dots, SN^n\}$ .

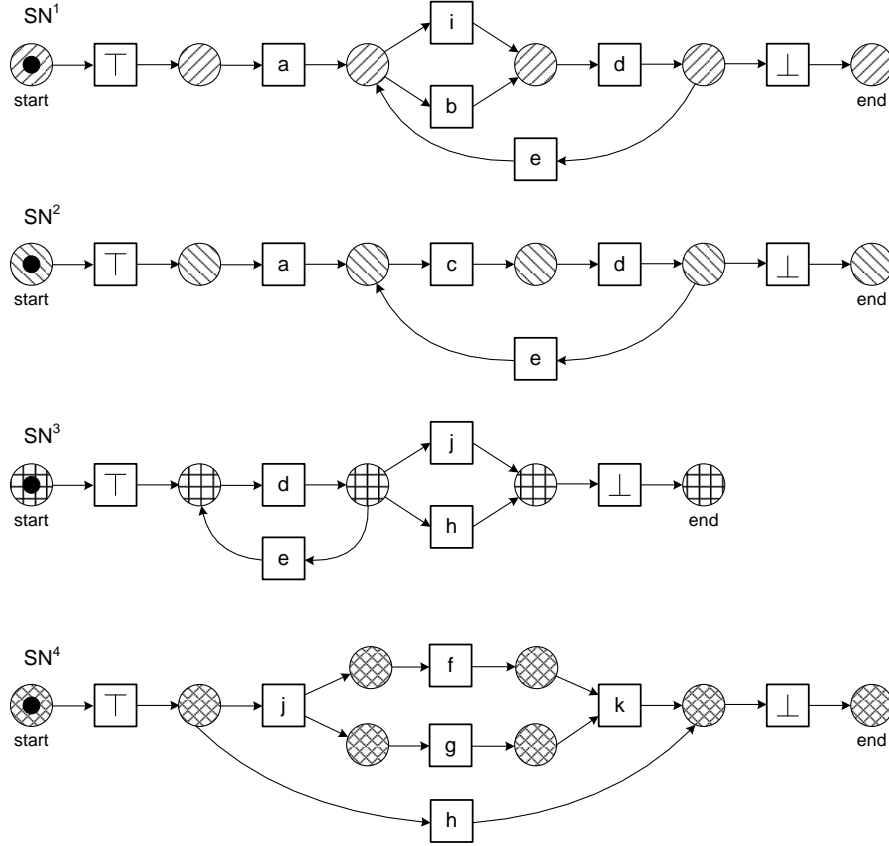
To illustrate the idea consider the following event log:  $L_o = [\langle a, b, c, d, h \rangle^{30}, \langle a, c, b, d, e, b, c, d, j, g, f, k \rangle^{28}, \langle a, c, b, d, e, c, b, d, h \rangle^{28}, \langle a, c, b, d, e, c, b, d, j, f, g, k \rangle^{27}, \langle a, b, c, d, e, c, i, d, j, g, f, k \rangle^{26}, \langle a, b, c, d, e, i, c, d, h \rangle^{26}, \langle a, i, c, d, e, c, b, d, j, f, g, k \rangle^{25}, \langle a, i, c, d, j, f, g, k \rangle^{24}, \langle a, c, b, d, e, b, c, d, h \rangle^{24}, \langle a, b, c, d, e, b, c, d, j, g, f, k \rangle^{24}, \langle a, c, b, d, e, c, i, d, h \rangle^{22}, \langle a, b, c, d, e, c, i, d, h \rangle^{22}, \langle a, c, i, d, j, f, g, k \rangle^{21}, \langle a, c, i, d, j, g, f, k \rangle^{20}, \langle a, c, i, d, e, b, c, d, h \rangle^{18}, \langle a, c, i, d, e, c, i, d, h \rangle^{17}, \langle a, i, c, d, h \rangle^{17}, \langle a, c, b, d, j, g, f, k \rangle^{17}, \langle a, c, b, d, h \rangle^{15}, \langle a, i, c, d, e, i, c, d, j, f, g, k \rangle^{14}, \langle a, c, i, d, e, c, b, d, h \rangle^{14}, \langle a, c, i, d, e, c, b, d, j, f, g, k \rangle^{12}, \langle a, b, c, d, e, i, c, d, j, f, g, k \rangle^{12}, \langle a, b, c, d, e, c, b, d, h \rangle^{11}, \langle a, c, b, d, j, f, g, k \rangle^{10}, \langle a, i, c, d, j, f, g, k \rangle^9, \langle a, i, c, d, e, b, c, d, h \rangle^9, \langle a, i, c, d, e, c, b, d, h \rangle^9, \langle a, i, c, d, e, c, b, d, j, f, g, k \rangle^8, \langle a, c, b, d, e, b, c, d, j, f, g, k \rangle^8, \langle a, b, c, d, e, b, c, d, h \rangle^7, \langle a, c, b, d, e, i, c, d, j, g, f, k \rangle^7, \langle a, i, c, d, e, c, i, d, j, g, f, k \rangle^6, \langle a, c, i, d, h \rangle^6, \langle a, c, b, d, e, i, c, d, h \rangle^6, \langle a, i, c, d, e, b, c, d, j, g, f, k \rangle^6, \langle a, b, c, d, j, f, g, k \rangle^5, \langle a, i, c, d, e, i, c, d, h \rangle^5, \langle a, i, c, d, e, c, i, d, h \rangle^4, \langle a, c, i, d, e, i, c, d, h \rangle^4, \langle a, b, c, d, e, c, i, d, j, f, g, k \rangle^4, \langle a, b, c, d, e, c, b, d, j, g, f, k \rangle^4, \langle a, b, c, d, j, g, f, k \rangle^3, \langle a, c, i, d, e, b, c, d, j, f, g, k \rangle^3, \langle a, b, c, d, e, b, c, d, j, f, g, k \rangle^3, \langle a, i, c, d, e, b, c, d, j, f, g, k \rangle^3, \langle a, b, c, d, e, c, b, d, j, f, g, k \rangle^3, \langle a, c, i, d, e, i, c, d, j, f, g, k \rangle^2, \langle a,$

$\langle c, i, d, e, i, c, d, e, b, c, d, e, b, c, d, j, g, f, k \rangle^2, \langle a, b, c, d, e, i, c, d, j, g, f, k \rangle^2, \langle a, c, b, d, e, c, i, d, j, g, f, k \rangle^2, \langle a, c, i, d, e, c, i, d, j, f, g, k \rangle^2, \langle a, c, b, d, e, b, c, d, e, c, b, d, j, g, f, k \rangle^2, \langle a, c, i, d, e, c, b, d, j, g, f, k \rangle^2, \langle a, c, b, d, e, i, c, d, j, f, g, k \rangle^2, \langle a, c, i, d, e, i, c, d, e, i, c, d, j, g, f, k \rangle^1, \langle a, c, b, d, e, c, i, d, j, f, g, k \rangle^1, \langle a, i, c, d, e, c, i, d, e, c, i, d, e, i, c, d, e, i, c, d, j, g, f, k \rangle^1, \langle a, i, c, d, e, c, i, d, j, f, g, k \rangle^1, \langle a, c, i, d, e, c, i, d, j, g, f, k \rangle^1$ . This event log consists of traces that originate from a process similar to Figure 2, but with the three invisible transitions ( $t2$ ,  $t7$ , and  $t11$ ) made visible. The corresponding new activities are  $i$ ,  $j$ , and  $k$ . Since we are interested in process discovery, we assume we do not know this and try to rediscover the original process model by analyzing event log  $L_o$ . Note that  $A = \{a \in \sigma \mid \sigma \in L_o\} = \{a, b, c, d, e, f, g, h, i, j, k\}$ .

Let us decompose  $A$  into four subsets:  $A^1 = \{a, b, d, e, i\}$ ,  $A^2 = \{a, c, d, e\}$ ,  $A^3 = \{d, e, h, j\}$ , and  $A^4 = \{f, g, h, j, k\}$ . These sets are deliberately partly overlapping and each set contains causally related activities. As discussed later, there are different strategies to decompose  $A$ , but for the moment we assume these subsets to be given. We would like to apply the  $\alpha$  algorithm to the corresponding four sublogs because it is well-known, simple, and deterministic. However, the  $\alpha$  algorithm cannot deal with the situation where initial and final activities also appear in the middle of the event log. For example, consider the second trace in  $L_o$  projected onto  $A^2$ :  $\langle a, c, d, e, c, d \rangle$ . In this trace  $d$  appears in the middle and at the end and the  $\alpha$  algorithm would produce nonsense. Therefore, we extend each trace in the event log with an artificial initial event  $\top$  and an artificial final event  $\perp$ . The resulting log is:  $L'_o = [\langle \top \rangle \cdot \sigma \cdot \langle \perp \rangle \mid \sigma \in L_o] = [\langle \top, a, b, c, d, h, \perp \rangle^{30}, \langle \top, a, c, b, d, e, b, c, d, j, g, f, k, \perp \rangle^{28}, \langle \top, a, c, b, d, e, c, b, d, h, \perp \rangle^{28}, \langle \top, a, c, b, d, e, c, b, d, j, f, g, k, \perp \rangle^{27}, \langle \top, a, b, c, d, e, c, i, d, j, g, f, k, \perp \rangle^{26}, \dots]$ . The adapted four activity sets are  $A^1 = \{\top, a, b, d, e, i, \perp\}$ ,  $A^2 = \{\top, a, c, d, e, \perp\}$ ,  $A^3 = \{\top, d, e, h, j, \perp\}$ , and  $A^4 = \{\top, f, g, h, j, k, \perp\}$ . Each sublog is extended with these artificial events:  $L_1 = L'_o \upharpoonright_{\{\top, a, b, d, e, i, \perp\}}$ ,  $L_2 = L'_o \upharpoonright_{\{\top, a, c, d, e, \perp\}}$ ,  $L_3 = L'_o \upharpoonright_{\{\top, d, e, h, j, \perp\}}$ , and  $L_4 = L'_o \upharpoonright_{\{\top, f, g, h, j, k, \perp\}}$ .

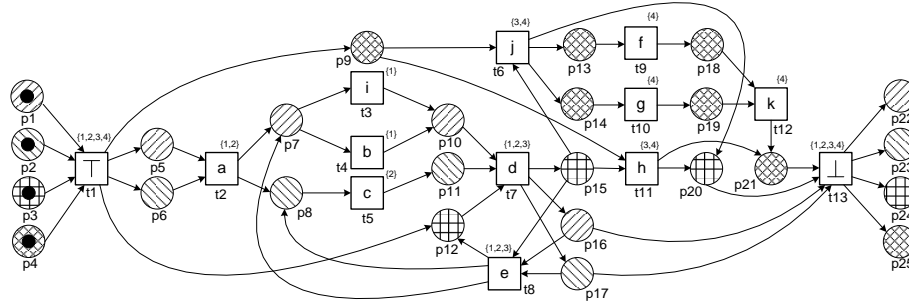
After creating the four sublogs  $L_1$ ,  $L_2$ ,  $L_3$ , and  $L_4$  we can discover the four corresponding system nets. The four process models in Figure 5 were constructed by applying the  $\alpha$  algorithm to the four sublogs. We used the extended version of the  $\alpha$  algorithm as implemented in ProM, i.e., unlike the classical eight-line algorithm [8], loops of length 2 are handled properly. Actually, the models shown in Figure 5 were generated using ProM. In the diagrams we deliberately do not show place and transition names as these are renamed anyway. The places are shaded using a particular pattern to be able to trace their origin when merging the four fragments (cf. Figure 6). Note that the addition of the artificial events had the desired effect: each subnet starts with a transition labeled  $\top$  and ends with a transition labeled  $\perp$ . Note that  $L_1$  is perfectly fitting  $SN^1$ ,  $L_2$  is perfectly fitting  $SN^2$ , etc.

Composing the four fragments shown in Figure 5 results in the overall system net shown in Figure 6. At a first glance this model may seem overly complicated. There are four initially marked source places ( $p1$ ,  $p2$ ,  $p3$ , and  $p4$ ), four sink places ( $p22$ ,  $p23$ ,  $p24$ , and  $p25$ ), and many other redundant places. Consider for example  $p6$  which contains a token if and only if  $p5$  contains a token while having identical



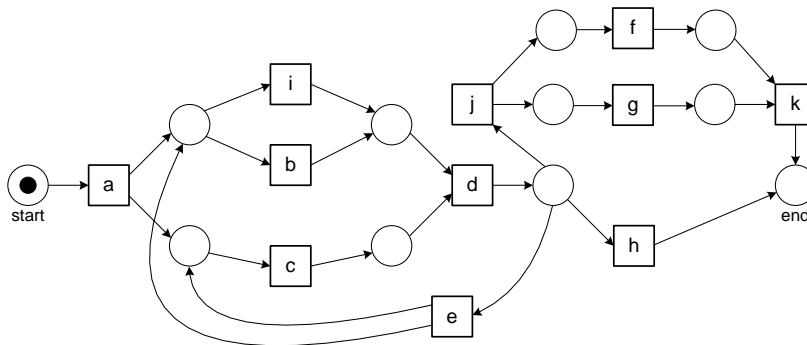
**Fig. 5.** System nets  $SN^1 = disc_\alpha(L_1)$ ,  $SN^2 = disc_\alpha(L_2)$ ,  $SN^3 = disc_\alpha(L_3)$ , and  $SN^4 = disc_\alpha(L_4)$  discovered for respectively  $L_1 = [\langle \top, a, b, d, \perp \rangle^{30}, \langle \top, a, b, d, e, b, d, \perp \rangle^{28}, \langle \top, a, b, d, e, b, d, \perp \rangle^{28}, \langle \top, a, b, d, e, b, d, \perp \rangle^{27}, \langle \top, a, b, d, e, i, d, \perp \rangle^{26}, \dots]$ ,  $L_2 = [\langle \top, a, c, d, \perp \rangle^{30}, \langle \top, a, c, d, e, c, d, \perp \rangle^{28}, \langle \top, a, c, d, e, c, d, \perp \rangle^{28}, \langle \top, a, c, d, e, c, d, \perp \rangle^{27}, \langle \top, a, c, d, e, c, d, \perp \rangle^{26}, \dots]$ ,  $L_3 = [\langle \top, d, h, \perp \rangle^{30}, \langle \top, d, e, d, j, \perp \rangle^{28}, \langle \top, d, e, d, h, \perp \rangle^{28}, \langle \top, d, e, d, j, \perp \rangle^{27}, \langle \top, d, e, d, j, \perp \rangle^{26}, \dots]$ , and  $L_4 = [\langle \top, h, \perp \rangle^{30}, \langle \top, j, g, f, k, \perp \rangle^{28}, \langle \top, h, \perp \rangle^{28}, \langle \top, j, g, f, k, \perp \rangle^{27}, \langle \top, j, g, f, k, \perp \rangle^{26}, \dots]$  using the  $\alpha$  algorithm. Each net corresponds to a fragment of the overall process model and  $M_{init}^i = [start]$  and  $M_{final}^i = [end]$  for  $i \in \{1, 2, 3, 4\}$ .

connections. Hence,  $p_6$  can be removed while keeping  $p_5$ . Also  $p_2$ ,  $p_3$ , and  $p_4$  can be removed while keeping  $p_1$ . Etc. These simplifications do not change the behavior.



**Fig. 6.** The system net  $SN = \bigcup_{1 \leq i \leq 4} SN^i$  with  $M_{init} = [p_1, p_2, p_3, p_4]$  and  $M_{final}^i = [p_{22}, p_{23}, p_{24}, p_{25}]$ .  $SN$  contains many redundant places but these can be removed easily.

In general a place is *redundant* (also called “implicit”) if its removal does not change the behavior. A place is *structurally redundant* [16] if this can be decided on the structure of the net. By removing structurally redundant places and the artificially inserted  $\top$  and  $\perp$  transitions, we obtain the system net shown in Figure 7. This model adequately captures the behavior seen in the original event log  $L$ . In fact,  $L_o$  is perfectly fitting the overall system shown in Figure 7. This illustrates that discovery can indeed be decomposed into smaller problems.



**Fig. 7.** The discovered system net  $SN$  obtained after removing redundant places and the artificially inserted  $\top$  and  $\perp$  transitions. ( $M_{init} = [start]$  and  $M_{final} = [end]$ .) Event log  $L_o$  is perfectly fitting  $SN$ .



The quality of the system net obtained by merging the process models discovered for the sublogs highly depends to the way the activities are decomposed and the characteristics of the discovery algorithm  $disc()$ . However, as the following theorem shows, the system nets discovered for the sublogs are always a valid decomposition of the overall model.

**Theorem 5 (Discovery Can Be Decomposed).** *Let  $L \in \mathcal{B}(A^*)$  be an event log with  $A = \{a \in \sigma \mid \sigma \in L\} \subseteq \mathcal{U}_A$ ,  $\mathcal{C} = \{A^1, A^2, \dots, A^n\}$  with  $A = \bigcup \mathcal{C}$ , and  $disc \in \mathcal{B}(\mathcal{U}_A^*) \rightarrow \mathcal{U}_{SN}$  a discovery algorithm. Let  $distr\_disc(L, \mathcal{C}, disc) = \{SN^1, SN^2, \dots, SN^n\}$  and  $SN = \bigcup_{1 \leq i \leq n} SN^i$ .  $SN \in \mathcal{U}_{SN}$  and  $\{SN^1, SN^2, \dots, SN^n\}$  is a valid decomposition of  $SN$ , i.e.,  $distr\_disc(L, \mathcal{C}, disc) \in \mathcal{D}(SN)$ .*

*Proof.* We need to show that  $SN^i = (N^i, M_{init}^i, M_{final}^i)$  is a system net with  $N^i = (P^i, T^i, F^i, l^i)$  and  $l^i = l|_{T^i}$  for all  $1 \leq i \leq n$ ,  $P^i \cap P^j = \emptyset$  and  $T^i \cap T^j \subseteq T_v^u(SN)$  for  $1 \leq i < j \leq n$ , and  $SN = \bigcup_{1 \leq i \leq n} SN^i$ . These properties follow directly from the definition of  $distr\_disc(L, \mathcal{C}, disc)$  and the fact that each subnet has an injective labeling function  $l_i$ .  $\square$

The construction described in Definition 21 yields a net  $SN$  with valid decomposition  $distr\_disc(L, \mathcal{C}, disc) = \{SN^1, SN^2, \dots, SN^n\}$ . This implies that we can apply Theorem 2 (Conformance Checking Can be Decomposed), Theorem 3 (Lower Bound for Misalignment Costs), and Theorem 4 (Fraction of Perfectly Fitting Traces).

**Corollary 1.** *Let  $L \in \mathcal{B}(A^*)$  be an event log with  $A = \{a \in \sigma \mid \sigma \in L\}$ ,  $\mathcal{C} = \{A^1, A^2, \dots, A^n\}$  with  $A = \bigcup \mathcal{C}$ , and  $disc \in \mathcal{B}(\mathcal{U}_A^*) \rightarrow \mathcal{U}_{SN}$  a discovery algorithm. Let  $distr\_disc(L, \mathcal{C}, disc) = \{SN^1, SN^2, \dots, SN^n\}$  and  $SN = \bigcup_{1 \leq i \leq n} SN^i$ .*

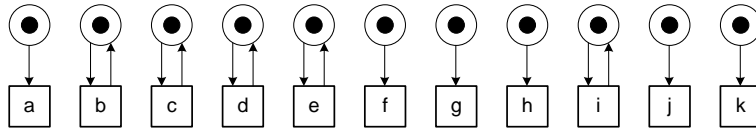
- $L$  is perfectly fitting system net  $SN$  if and only if for all  $1 \leq i \leq n$ :  $L|_{A_v(SN^i)}$  is perfectly fitting  $SN^i$ ,
- $costs(L, SN, \delta) \geq \sum_{1 \leq i \leq n} costs(L|_{A_v(SN^i)}, SN^i, \delta_Q)$  for any cost function  $\delta$ , and
- $\frac{||\{\sigma \in L \mid \sigma \in \phi(SN)\}||}{|L|} = \frac{||\{\sigma \in L \mid \forall_{1 \leq i \leq n} \sigma|_{A_v(SN^i)} \in \phi(SN^i)\}||}{|L|}$ .

As the corollary points out: if the discovery algorithm  $disc()$  is able to create a perfectly fitting model for each sublog, then the overall model is also perfectly fitting. Moreover, if the discovery algorithm has problems finding a perfectly fitting model for a particular sublog, then the overall model will also exhibit these problems. For example, the fraction of traces fitting the overall model equals the fraction of traces fitting all individual models.

As indicated before, the quality of the resulting overall model heavily depends on the discovery algorithm used to discover a model for every sublog. In Section 3 we elaborated on the four quality dimensions for comparing model and log: (1) fitness, (2) simplicity, (3) precision, and (4) generalization [1]. If  $disc()$  has problems dealing with noisy event logs and produces system nets that are unable to replay large parts of the event log, then the overall model will suffer from similar problems. If the discovery algorithm  $disc()$  tends to produce overfitting,

underfitting, or overly complex models for the sublogs, then the overall model will most likely also be overfitting, underfitting, or overly complex. Recall that the aim of this paper is to provide a generic approach to decompose process mining problems, and not to address the limitations of specific discovery algorithms described in literature [7, 8, 13, 15, 22, 23, 25, 31, 43, 49, 51, 52].

The quality of the resulting overall model also heavily depends on the way the set of activities  $A$  is decomposed into activity sets  $\mathcal{C} = \{A^1, A^2, \dots, A^n\}$  with  $A = \bigcup \mathcal{C}$ . A very naïve approach would be to split each activity into a separate activity set:  $\mathcal{C} = \{\{a\} \mid a \in A\}$ . The resulting model fragments would be completely disconnected and the composed system net would most likely be underfitting. This problem is illustrated by Figure 8. The other extreme would be  $\mathcal{C} = \{A\}$ , i.e., there is just one sublog being the original event log.



**Fig. 8.** A possible system net discovered when activity sets are singletons:  $\mathcal{C} = \{\{a\} \mid a \in A\}$ . The models discovered for subnets are disconnected because each activity appears in only one sublog.

There are various ways to decompose activity sets. For example, one can mine for frequent item sets to find activities that often happen together. Another, probably better performing, approach is to first create a *causal graph*  $(A, R)$  where  $A$  is the set of activities and  $R \subseteq A \times A$  is a relation on  $A$ . The interpretation of  $(a_1, a_2) \in R$  is that there is “causal relation” between  $a_1$  and  $a_2$ . Most process mining algorithms already build such a graph in a preprocessing step. For example, the  $\alpha$  algorithm [8], the heuristic miner [51], and the fuzzy miner [32] scan the event log to see how many times  $a_1$  is followed by  $a_2$ . If this occurs above a certain threshold, then it is assumed that  $(a_1, a_2) \in R$ . Even for large logs it is relatively easy to construct a causal graph (linear in the size of the event log). Moreover, counting the frequencies used to determine a causal graph can be distributed easily by partitioning the cases in the log. Also sampling (determining the graph based on representative examples) may be used to further reduce computation time.

Given a causal graph, we can view the decomposition as a graph partitioning problem [30, 37–39]. There are various approaches to partition the graph such that certain constraints are satisfied while optimizing particular metrics. For example, in [39] a vertex-cut based graph partitioning algorithm is proposed ensuring the balance of the resulting partitions while simultaneously minimizing the number of vertices that are cut (and thus replicated).

Some of the notions in graph partitioning are related to “cohesion and coupling” in software development [28]. Cohesion is the degree to which the elements

of a module belong together. Coupling is the degree to which each module relies on the other modules. Typically, one aims at “high cohesion” and “low coupling”. In terms of our problem this means that we would like to have activity sets that consist of closely related activities whereas the overlap between the different activity sets is as small as possible while still respecting the causalities.

The notion of “passages” defined in [2, 4] provides an alternative approach to decompose such a graph. A passage is a pair of two non-empty sets of activities  $(X, Y)$  such that the set of direct successors of  $X$  is  $Y$  and the set of direct predecessors of  $Y$  is  $X$ . As shown in [2], any Petri net can be partitioned using passages such that all edges sharing a source vertex or sink vertex are in the same set. This is done to ensure that splits and joins are not decomposed. Note that passages do not necessarily aim at high cohesion and low coupling.

In this paper, we do not investigate the different ways of decomposing activity sets. We just show that for any decomposition, we can distribute process discovery and conformance checking while ensuring correctness in the sense of Theorems 2, 3 and 4 and Corollary 1.

## 6 Related Work

For an introduction to process mining we refer to [1]. For an overview of best practices and challenges, we refer to the Process Mining Manifesto [36]. The goal of this paper is to decompose challenging process discovery and conformance checking problems into smaller problems [3]. Therefore, we first review some of the techniques available for process discovery and conformance checking.

Process discovery, i.e., discovering a process model from a multiset of example traces, is a very challenging problem and various discovery techniques have been proposed [7, 8, 13, 15, 22, 23, 25, 31, 43, 49, 51, 52]. Many of these techniques use Petri nets during the discovery process and/or to represent the discovered model. It is impossible to provide an complete overview of all techniques here. Very different approaches are used, e.g., heuristics [25, 51], inductive logic programming [31], state-based regions [7, 23, 49], language-based regions [15, 52], and genetic algorithms [43]. Classical synthesis techniques based on regions [27] cannot be applied directly because the event log contains only example behavior. For state-based regions one first needs to create an automaton as described in [7]. Moreover, when constructing the regions, one should avoid overfitting. Language-based regions seem good candidates for discovering transition-bordered Petri nets for subnets [15, 52]. Unfortunately, these techniques still have problems dealing with infrequent/incomplete behavior.

As mentioned before, there are four competing quality criteria when comparing modeled behavior and recorded behavior: fitness, simplicity, precision, and generalization [1]. In this paper, we focused on fitness, but also precision and generalization can also be investigated per subnet. Various conformance checking techniques have been proposed in recent years [5, 9, 10, 12, 20, 26, 31, 45, 46, 48, 50]. Conformance checking can be used to evaluate the quality of discovered processes but can also be used for auditing purposes [6]. Most of the techniques

mentioned can be combined with our decomposition approach. The most challenging part is to aggregate the metrics per model fragment and sublog into metrics for the overall model and log. We consider the approach described in [9] to be most promising as it constructs an optimal alignment given an arbitrary cost function. This alignment can be used for computing precision and generalization [5, 46]. However, the approach can be rather time consuming. Therefore, the efficiency gains obtained through decomposition can be considerable for larger processes with many activities and possible subnets.

Little work has been done on the decomposition and distribution of process mining problems [3]. In [18] an approach is described to distribute genetic process mining over multiple computers. In this approach candidate models are distributed and in a similar fashion also the log can be distributed. However, individual models are not partitioned over multiple nodes. Therefore, the approach in this paper is complementary. Moreover, unlike [18], the decomposition approach in this paper is not restricted to genetic process mining.

More related are the divide-and-conquer techniques presented in [24]. In [24] it is shown that region-based synthesis can be done at the level of synchronized State Machine Components (SMCs). Also a heuristic is given to partition the causal dependency graph into overlapping sets of events that are used to construct sets of SMCs. In this paper we provide a different (more local) partitioning of the problem and, unlike [24] which focuses specifically on state-based region mining, we decouple the decomposition approach from the actual conformance checking and process discovery approaches.

Also related is the work on conformance checking of proplets [29]. Proplets can be used to define so-called artifact centric processes, i.e., processes that are not monolithic but that are composed of smaller interacting processes (called proplets). In [29] it is shown that conformance checking can be done per proplet by projecting the event log onto a single proplet while considering interface transitions in the surrounding proplets.

Several approaches have been proposed to distribute the verification of Petri net properties, e.g., by partitioning the state space using a hash function [17] or by modularizing the state space using localized strongly connected components [40]. These techniques do not consider event logs and cannot be applied to process mining.

Most data mining techniques can be distributed [21], e.g., distributed classification, distributed clustering, and distributed association rule mining [14]. These techniques often partition the input data and cannot be used for the discovery of Petri nets.

This paper generalizes the results presented in [2] to arbitrary Petri net decompositions. In [2], it is shown that so-called “passages” [4] can be used to decompose process mining problems. However, as shown in this paper, there are many ways to decompose process mining problems. Moreover, this can be done for any net structure and any collection of partly overlapping activity sets.

## 7 Conclusion

The practical relevance of process mining increases as more event data becomes available. More and more events are being recorded and already today's event logs provide massive amounts of process related data. However, as event logs and processes become larger, many computational challenges emerge. Most algorithms are linear in the size of the event log and exponential in the number of different activities [3]. Therefore, we aim at *decomposing large process mining problems* into collections of smaller process mining problems focusing on restricted sets of activities.

For *conformance checking* we decompose the process model into smaller fragments and split the event log into sublogs. As shown in this paper, conformance can be analyzed per fragment and sublog. In fact, a trace in the log can be replayed by the overall model if and only if it can be replayed by each of the fragments. We have shown how to compute a *maximal decomposition*, i.e., how to split the overall model and log into fragments and sublogs that are as small as possible.

For *process discovery* we developed a similar approach and have formally proven its correctness. Given a decomposition into activity sets, we can discover a process model per sublog. These models can be stitched together to form an overall model. We would like to stress that we do not propose a new process discovery algorithm: instead, we show that any process discovery algorithm can be decomposed.

Our future work aims at investigating more metrics for conformance checking. In this paper we focused on the most dominant conformance notion: fitness. However, using the notion of alignments we would also like to explore other conformance notions related to precision and generalization. For discovery we now rely on an a priori decomposition of all activities into overlapping activity sets. We already discussed how to find such activity sets based on partitioning the causal graph learned over the model. However, this needs to be investigated in detail also using large scale experimentation. If the activity sets are overlapping too much, the performance gain is minimal. If the activity sets have too little overlap, the resulting model will most likely be underfitting.

Although there are many open questions, this paper lays the foundation for decomposing process mining problems. In general it is much more efficient to solve many smaller problems rather than one big problem. (Recall that most algorithms are linear in the size of the event log and exponential in the number of different activities.) Moreover, using parallel computing, these decomposed problems can be solved concurrently. Obviously, this is very attractive given modern computing infrastructures.

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